

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

**PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934**

Date of Report (Date of earliest event reported): December 8, 2011

Farmer Bros. Co.

(Exact Name of Registrant as Specified in Charter)

Delaware
(State or Other Jurisdiction
of Incorporation)

001-34249
(Commission
File Number)

95-0725980
(I.R.S. Employer
Identification No.)

**20333 South Normandie Avenue,
Torrance, California**
(Address of Principal Executive Offices)

90502
(Zip Code)

(310) 787-5200
(Registrant's telephone number, including area code)

Not Applicable
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

(d) Appointment of Directors

On December 8, 2011, at the 2011 Annual Meeting of Stockholders (the “Annual Meeting”), the stockholders of Farmer Bros. Co., a Delaware corporation (the “Company”), elected Hamideh Assadi and Guenter W. Berger to serve as Class II directors of the Company for a three-year term of office expiring at the 2014 Annual Meeting of Stockholders. Ms. Assadi has been appointed to the Audit and Nominating Committees. Mr. Berger will continue to serve as Chairman of the Board of Directors and a member of the Nominating Committee.

In connection with their service as directors, Ms. Assadi and Mr. Berger will receive the Company’s standard non-employee director compensation. The Company expects to enter into the Company’s standard form of Indemnification Agreement for directors and officers with Ms. Assadi, pursuant to which the Company will, to the extent permitted by applicable law, indemnify and hold harmless Ms. Assadi against all expenses, judgments, fines, penalties and amounts paid in settlement in connection with any threatened, pending or completed proceeding by reason of her status as a director. The foregoing description is qualified in its entirety by the full text of the form of Indemnification Agreement, which was filed as Exhibit 10.29 to the Company’s Quarterly Report on Form 10-Q for the quarter ended March 31, 2011 filed with the SEC on May 10, 2011 and incorporated herein by reference. Mr. Berger previously entered into the same agreement with the Company.

(e) Equity Awards

Non-Employee Directors

On December 8, 2011, in conjunction with the Annual Meeting, the Board of Directors of the Company, in accordance with the provisions of the Farmer Bros. 2007 Omnibus Plan (the “Omnibus Plan”), granted to each of the Company’s non-employee members of the Board, 5,464 shares of restricted stock based on the closing price of the Company’s common stock as reported on the Nasdaq Global Market on December 8, 2011, the date of grant. The shares will vest ratably over three years, subject to the non-employee director’s continued service to the Company. The Board members who received this award were: Hamideh Assadi, Guenter W. Berger, Jeanne Farmer Grossman, Martin A. Lynch, James J. McGarry and John H. Merrell. The awards of restricted stock were granted under the Omnibus Plan pursuant to the Company’s form of Restricted Stock Award Grant Notice and Restricted Stock Award Agreement, which was previously filed as Exhibit 10.2 to the Company’s Current Report on Form 8-K filed with the SEC on February 26, 2008 and incorporated herein by reference.

Named Executive Officers

In conjunction with the Annual Meeting, the Compensation Committee of the Board, in accordance with the provisions of the Omnibus Plan, approved grants of non-qualified stock options and restricted stock to certain of the Company’s employees, including the following grants to the Company’s Named Executive Officers:

Name	Title	Shares of Common Stock Issuable Upon Exercise of Options	Shares of Restricted Stock
Mark A. Harding	Senior Vice President of Operations	12,138	6,900
Larry B. Garrett	General Counsel and Assistant Secretary	12,138	6,900
Hortensia R. Gómez	Vice President, Controller and Assistant Treasurer	3,468	2,300

The stock options have an exercise price equal to \$7.32 per share, which was the closing price of the Company’s common stock as reported on the Nasdaq Global Market on December 8, 2011, the date of grant. The stock options have a seven year term expiring on December 8, 2018 and vest ratably over three years. The stock options were granted under the Omnibus Plan pursuant to the Company’s form of Stock Option Grant Notice and Stock Option Agreement, which was previously filed as Exhibit 10.1 to the Company’s Current Report on Form 8-K filed with the SEC on February 26, 2008 and incorporated herein by reference.

The shares of restricted stock vest on December 8, 2014. The awards of restricted stock were granted under the Omnibus Plan pursuant to the Company’s form of Restricted Stock Award Grant Notice and Restricted Stock Award Agreement, which was previously filed as Exhibit 10.2 to the Company’s Current Report on Form 8-K filed with the SEC on February 26, 2008 and incorporated herein by reference.

Consistent with the terms of their employment agreements with the Company, neither Jeffrey A. Wahba, Interim Co-Chief Executive Officer, Chief Financial Officer and Treasurer, nor Patrick G. Criteser, Interim Co-Chief Executive Officer and President and Chief Executive Officer of Coffee Bean International, Inc. (“CBI”), received equity awards.

Item 5.07. Submission of Matters to a Vote of Security Holders.

The Company’s Annual Meeting of Stockholders was held on December 8, 2011. At the Annual Meeting, the stockholders of the Company: (1) elected Hamideh Assadi and Guenter W. Berger to serve as Class II directors of the Company for a three-year term of office expiring at the 2014 Annual Meeting of Stockholders; (2) ratified the selection of Ernst & Young LLP as the Company’s independent registered public accountants for the fiscal year ending June 30, 2012; (3) approved, on an advisory basis, the Company’s executive compensation; and (4) voted, on an advisory basis, on the frequency of holding future advisory votes on the Company’s executive compensation. On December 14, 2011, the Company issued a press release announcing the stockholder voting results at the Annual Meeting. A copy of the press release is attached as Exhibit 99.1 to this Current Report on Form 8-K and incorporated herein by reference.

Set forth below, with respect to each such matter, are the number of votes cast for, against or withheld, as well as the number of abstentions and broker non-votes and, in the case of the vote on the frequency of future advisory votes on executive compensation required by Section 14A(a)(2) of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), the number of votes cast for each of 1 year, 2 years, and 3 years, as well as the number of abstentions.

1. Election of Directors:

<u>Director Nominee</u>	<u>For</u>	<u>Withhold</u>	<u>Broker Non-Votes</u>
Hamideh Assadi	10,825,525	3,546,355	1,339,864
Guenter W. Berger	10,558,584	3,963,536	1,189,624

2. Ratification of Selection of Independent Registered Public Accountants:

<u>For</u>	<u>Against</u>	<u>Abstain</u>	<u>Broker Non-Votes</u>
8,660,116	6,811,814	239,814	0

3. Advisory Vote on Executive Compensation:

<u>For</u>	<u>Against</u>	<u>Abstain</u>	<u>Broker Non-Votes</u>
12,781,182	903,505	837,433	1,189,624

4. Advisory Vote on the Frequency of Holding Future Advisory Votes on Executive Compensation:

<u>3 Years</u>	<u>2 Years</u>	<u>1 Year</u>	<u>Abstain</u>	<u>Broker Non-Votes</u>
542,473	74,929	12,962,390	942,328	1,189,624

As provided in Item 5.07(d) of Form 8-K, in light of these results, and consistent with the Company’s recommendation, the Company will hold an annual advisory vote on executive compensation commencing with its 2012 annual meeting of stockholders, and continuing thereafter until such time that the frequency vote is next presented to stockholders or until the Board of Directors determines otherwise.

Item 7.01 Regulation FD Disclosure.

At the Annual Meeting, Jeffrey A. Wahba, Interim Co-Chief Executive Officer, Chief Financial Officer and Treasurer of the Company, and Patrick G. Criteser, Interim Co-Chief Executive Officer and President and Chief Executive Officer of CBI, addressed the attendees. An edited transcript of their remarks is attached as Exhibit 99.2 to this Current Report on Form 8-K.

The transcript attached hereto as Exhibit 99.2 is being furnished pursuant to this Item 7.01 and shall not be deemed “filed” for purposes of Section 18 of the Exchange Act, or otherwise subject to the liabilities of that section, and it shall not be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or under the Exchange Act, whether made before or after the date hereof, except as expressly set forth by specific reference in such filing to this Current Report on Form 8-K. The furnishing of the transcript is not intended to constitute a representation that such furnishing is required by Regulation FD or that the transcript includes material investor information that is not otherwise publicly available.

The Company cautions you that certain statements contained in the transcript attached hereto as Exhibit 99.2, including, but not limited to, statements regarding the development and growth of our business, our intent, belief or current expectations, primarily with respect to future operating performance and the products and services we expect to offer and other statements contained therein regarding matters that are not historical facts are “forward-looking statements” within the meaning of federal securities laws and regulations. These statements are based on management’s current expectations, assumptions, estimates and observations of future events and include any statements that do not directly relate to any historical or current fact. These forward-looking statements can be identified by the use of words like “anticipates,” “feels,” “estimates,” “projects,” “expects,” “plans,” “believes,” “intends,” “will,” “assumes” and other words of similar meaning. Owing to the uncertainties inherent in forward-looking statements, actual results could differ materially from those set forth in forward-looking statements. A forward-looking statement is neither a prediction nor a guarantee of future events or circumstances, and those future events or circumstances may not occur. Users should not place undue reliance on the forward-looking statements, which speak only as of the date of the presentation. The Company undertakes no obligation to update or alter any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by the federal securities laws. Factors that could cause actual results to differ materially from those in forward-looking statements include, but are not limited to, our ability to successfully integrate the CBI and DSD Coffee Business acquisitions, fluctuations in availability and cost of green coffee, competition, organizational changes, the impact of a weaker economy, business conditions in the coffee industry and food industry in general, our continued success in attracting new customers, variances from budgeted sales mix and growth rates, weather and special or unusual events, and changes in the quality or dividend stream of third parties’ securities and other investment vehicles in which we have invested our assets, as well as other risks described from time to time in our filings with the SEC.

Item 8.01 Other Events.***Omission of Quarterly Dividend***

On December 8, 2011, the Board of Directors omitted the payment of a quarterly dividend in the upcoming third quarter of fiscal 2012.

Executive Officers

On December 8, 2011, the Board of Directors appointed the following executive officers:

Name	Title
Jeffrey A. Wahba	Interim Co-Chief Executive Officer, Chief Financial Officer and Treasurer
Patrick G. Criteser	Interim Co-Chief Executive Officer, President and Chief Executive Officer of CBI
Mark A. Harding	Senior Vice President of Operations
Larry B. Garrett	General Counsel and Assistant Secretary
Hortensia R. Gómez	Vice President, Controller and Assistant Treasurer
John M. Anglin	Secretary

Committee Appointments

On December 8, 2011, the Board appointed the following directors to its standing committees:

Committee	Members
Audit Committee	Hamideh Assadi, Martin A. Lynch and John H. Merrell (Chairman)
Compensation Committee	Jeanne Farmer Grossman, James J. McGarry (Chairman) and John H. Merrell
Nominating Committee	Hamideh Assadi, Guenter W. Berger, Jeanne Farmer Grossman, Martin A. Lynch, James J. McGarry (Chairman) and John H. Merrell

Item 9.01 Financial Statements and Exhibits.**(d) Exhibits.**

- | | |
|------|---|
| 10.1 | Form of Indemnification Agreement for Directors and Officers of the Company, as adopted on May 18, 2006 and as amended on December 31, 2008 (with schedule of indemnitees attached) (filed as Exhibit 10.29 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2011 filed with the SEC on May 10, 2011 and incorporated herein by reference)* |
| 10.2 | Form of 2007 Omnibus Plan Stock Option Grant Notice and Stock Option Agreement (filed as Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the SEC on February 26, 2008 and incorporated herein by reference)* |
| 10.3 | Form of 2007 Omnibus Plan Restricted Stock Award Grant Notice and Restricted Stock Award Agreement (filed as Exhibit 10.2 to the Company's Current Report on Form 8-K filed with the SEC on February 26, 2008 and incorporated herein by reference)* |
| 99.1 | Press Release of Farmer Bros. Co. announcing the results of stockholder voting at the 2011 Annual Meeting of Stockholders on December 8, 2011 |
| 99.2 | Transcript of Remarks by Jeffrey A. Wahba, Interim Co-Chief Executive Officer, Chief Financial Officer and Treasurer of Farmer Bros. Co., and Patrick G. Criteser, Interim Co-Chief Executive Officer of Farmer Bros. Co. and President and Chief Executive Officer of Coffee Bean International, Inc., at the 2011 Annual Meeting of Stockholders on December 8, 2011 |

* Management contract or compensatory plan or arrangement.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: December 14, 2011

FARMER BROS. CO.

By:	/S/ JEFFREY A. WAHBA
Name:	Jeffrey A. Wahba
Title:	Interim Co-Chief Executive Officer, Chief Financial Officer and Treasurer

EXHIBIT INDEX

<u>Exhibit No.</u>	<u>Description</u>
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* Management contract or compensatory plan or arrangement.



Farmer Bros. Co. Reports Stockholder Voting Results

TORRANCE, Calif. – (GLOBENEWSWIRE) – Dec. 14, 2011 – Farmer Bros. Co. (NASDAQ: FARM) today reported that, at the 2011 Annual Meeting of Stockholders held Dec. 8, stockholders elected Guenter W. Berger and Hamideh Assadi to the Board of Directors for three-year terms expiring in 2014.

At the “State of the Company” presentation to the stockholders, Interim Co-CEO’s Jeffrey Wahba and Patrick Criteser discussed the Company’s fiscal 2011 performance and outlook for fiscal 2012.

In discussing what differentiates the Company from its competition, Mr. Criteser said, “Our competitive advantage lies in our service. We have direct one-on-one relationships with customers throughout almost every local market in the United States today. And that is a huge competitive advantage for the Company.”

Mr. Wahba said, “Although we still have many synergies to be realized from the two acquisitions we made, with the renewed focus on customer service at the local and national level and continuing cost control, we believe the Company is on the right track to positive cash flow and increased profitability.”

The Company intends to file an edited version of that presentation on Form 8-K and present the report on the investor section of its website, www.farmerbros.com.

At the Annual Meeting, the Company’s stockholders also ratified the selection of Ernst & Young LLP as the Company’s independent registered public accounting firm for the fiscal year ending June 30, 2012, and voted in favor of the advisory vote on executive compensation. The frequency of the advisory vote on executive compensation that garnered the most votes was one year. The Company will include details of the voting results on the various proposals on Form 8-K.

About Farmer Bros. Co.

Farmer Bros. Co. is a direct distributor of coffee, tea and culinary products. It offers thousands of items under a broad portfolio of recognized brands, including roasted coffees, cappuccinos and cocoas; assorted hot and iced teas; spices and seasoning blends; salad dressings, sauces and soup bases. Its product lines and services are specifically focused on the needs of its customers: foodservice establishments including restaurants, hotels, casinos, and non-commercial foodservice providers, as well as retailers such as convenience stores, coffee houses, and general merchandisers. It also provides private-label coffee programs to retailers through Coffee Bean Intl., a specialty coffee roaster. For more information, go to: www.farmerbros.com.

Source: Farmer Bros. Co.

Jeffrey Wahba (310) 787-5241

FARMER BROS. CO.
2011 Annual Stockholders Meeting
December 8, 2011
State of the Company Address (edited)

State of the Company Presentation by

Jeffrey A. Wahba, Interim Co-Chief Executive Officer, Chief Financial Officer and Treasurer

Patrick G. Criteser, Interim Co-Chief Executive Officer; President and Chief Executive Officer of Coffee Bean International, Inc.



COFFEE, TEA & CULINARY

2011 ANNUAL PRESENTATION

DECEMBER 8, 2011

Jeffrey Wahba: Welcome, everybody! Welcome to the Farmer Brothers' Annual Meeting of Stockholders as we begin our 100th year. It's hard to imagine that we're here today to celebrate the 100th year of Farmer Brothers, which started in 1912, as well as conduct our 58th Annual Meeting of Stockholders.

My name is Jeff Wahba. I am an Interim Co-CEO of the Company along with Patrick Criteser, who is sitting right here. And I will chair the meeting this morning.

At this time, Patrick and I would like to discuss the Company related to our performance in FY '11 and how we see the Company going forward. I'm pleased to welcome Patrick to the podium.

Patrick Criteser: Good Morning everyone! There's no question that the Company has struggled over the last couple of years in terms of its financial performance. As we entered calendar year 2011, the Company was facing some significant challenges continuing with the integration of the acquisition of the Sara Lee Direct Store Delivery (DSD) Coffee Business as well as the significantly increased cost of our main raw material, coffee. The Company was facing a CEO transition and other challenges at that time. And certainly the Company's financial performance was not meeting anyone's expectations, and it was necessary for us to make some difficult choices with regard to cost cutting at that period in time.

The good news coming into fiscal 2011 was that the Company still had the fantastic products and services that it had had for decades and the strong customer relationships with over 60,000 customers. Most importantly, the Company's more than 1,800 employees were as committed, dedicated and talented as ever. Those employees included many long-term Farmer Brothers' employees as well as many that had come on board with the acquisitions that the Company had made, and some that had joined the Company more recently.

As we got together with the leadership team early in calendar year 2011, we worked with them to identify those key initiatives that we thought were going to make the most difference at the Company. The entire Company, all employees, have been working hard over the last year to bring the Company back to where they would like it to be. The good news is that although we have a lot of hard work left to do, we are starting to see that progress, and we're going to talk about some of that.

So, what Jeff and I would like to do is to do an overview of the Company. We'll talk a little bit about the market in which we're competing, and we'll also talk about the Company's recent performance and how we've performed in relation to some of those initiatives that we laid out. Then we'll take questions.

CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

Certain statements contained in this presentation, including, but not limited to, statements regarding the development and growth of our business, our intent, belief or current expectations, primarily with respect to future operating performance and the products and services we expect to offer and other statements contained herein regarding matters that are not historical facts are “forward-looking statements” within the meaning of federal securities laws and regulations. These statements are based on management’s current expectations, assumptions, estimates and observations of future events and include any statements that do not directly relate to any historical or current fact. These forward-looking statements can be identified by the use of words like “anticipates,” “feels,” “estimates,” “projects,” “expects,” “plans,” “believes,” “intends,” “will,” “assumes” and other words of similar meaning. Owing to the uncertainties inherent in forward-looking statements, actual results could differ materially from those set forth in forward-looking statements. A forward-looking statement is neither a prediction nor a guarantee of future events or circumstances, and those future events or circumstances may not occur. Stockholders and other readers should not place undue reliance on the forward-looking statements, which speak only as of December 8, 2011. The Company undertakes no obligation to update or alter any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by the federal securities laws. Factors that could cause actual results to differ materially from those in forward-looking statements include, but are not limited to, our ability to successfully integrate the CBI and DSD Coffee Business acquisitions, fluctuations in availability and cost of green coffee, competition, organizational changes, the impact of a weaker economy, business conditions in the coffee industry and food industry in general, our continued success in attracting new customers, variances from budgeted sales mix and growth rates, weather and special or unusual events, and changes in the quality or dividend stream of third parties’ securities and other investment vehicles in which we have invested our assets, as well as other risks described from time to time in our filings with the Securities and Exchange Commission.

So, these words with which most of you are familiar say that any forward-looking statements that we make today should not be used as investment advice.

AT A GLANCE

MISSION

"We sell great coffee, tea and culinary products and provide superior service – one customer at a time."

VISION

"We will be the preeminent roaster and distributor of coffee, tea and culinary products in every key market in the United States."

COMPANY OVERVIEW

1. The country's largest direct-store-delivery coffee company (\$470M in FY11 revenue)
2. Leading manufacturer, wholesaler and distributor of coffee, tea and culinary products
3. Founded in Los Angeles in 1912, celebrating our 100th year anniversary
4. Headquartered in Torrance, CA, operating three manufacturing facilities – Torrance, Houston and Portland – each possessing unique production capabilities that allow us to access multiple segments of the foodservice and retail channels

The Company's mission has not changed over its long history of success: great coffee, tea and culinary products and superior service.

Today we have the shared mission of becoming the preeminent roaster and distributor of coffee, tea and culinary products in the United States, notably in every key market in the United States with the Company's current capabilities; and those capabilities include being a leading manufacturer, distributor and wholesaler of coffee, tea, and culinary products, and notably our DSD capability, which is now nationwide.

COFFEE AND TEA MARKETS CONTINUE TO GROW

- The Foodservice Coffee & Tea industry is estimated at \$42 billion¹
- Dollar sales are growing +6%, driven by¹:
 - Specialty Coffee +15%
 - Iced Tea +8%
- The cost of coffee has increased approximately 80% in 18 months
- Combined in-home and out-of-home coffee consumption has recently increased and is now holding steady²
 - Since 2004, past day coffee consumption has gone from 48% to 58%
 - 3.4 cups/coffee drinker
- Coffee and tea are 2nd only to carbonated soft drinks in US consumption, and growing³

1. Mintel Coffee & Tea (2010)
2. National Coffee Association Trends Report (2011)
3. New York Times (July 2011)

I'll just take a quick step back and talk about the markets in which we're competing. The foodservice coffee and tea industry is about a \$42 billion industry. Although the recession has certainly hit our industry hard, this industry continues to be very large and, in fact, a growing industry with dollar sales growing at about 6 percent per year, driven largely by specialty coffee and iced tea. But, as you know, those product categories that drive the growth tend to change from time to time.

One of the challenges that we're facing, which I referred to earlier, is the increase in coffee cost. Coffee has increased – although it's off its high now – about 80 percent from where it was 18 months ago. So you can imagine the challenges that coffee costs presented to our company as well as to the rest of the industry.

The good news is that combined in-home and out-of-home coffee consumption is up. It flattened a little bit recently, but since 2004, the percentage of consumers that say they consumed a cup of coffee yesterday has gone from 48 percent to 58 percent. So, we're still in a good market and in a good position in that market. In fact, coffee and tea are second only to carbonated drinks.

5 POINTS OF DIFFERENTIATION



Our products include coffee and tea, along with a diverse selection of culinary products and other hot and cold beverages.



Nearly 3 million square miles of direct and multi-channel distribution.



Deep, long lasting connections in coffee, tea and spices, combined with strong co-packing supplier partnerships in our other categories.



We own and operate responsive nationwide equipment service coverage 24/7/365.



Our high touch service model allows 63,000 foodservice customers to operate their business more efficiently.

So, here's some context for the Company's competitive environment. The Company today has lots of points of differentiation. Our coffee, tea and culinary products are of high quality and consistency, and have been for almost a hundred years. This is a key point of differentiation. Our delivery capability in virtually the entire United States today, as well as, our longstanding relationships in terms of coffee procurement, co-packers and tea procurement, are also key points of differentiation.

Equipment is an important part of our business. As many of you that have worked at the Company know, we provide not just coffee but a coffee service. And a key component of that coffee service is the equipment and the equipment service that goes along with that.

Most notably, in terms of our points of differentiation, our competitive advantage lies in our service. We have direct one-on-one relationships with customers throughout almost every local market in the United States today. And that is a huge competitive advantage for the Company.

BUSINESS UNITS



COFFEE, TEA & CULINARY

Farmer Brothers roasts and distributes coffee, tea and culinary solutions such as spices, soup bases and salad dressings through direct store delivery and broad line distribution.



Custom Coffee Plan is a division of Farmer Bros. Co., an established leader in coffee service supplying business and hospitality venues within its operating regions.



Coffee Bean International, an independent, wholly-owned subsidiary of Farmer Brothers, is one of the nation's leading specialty coffee roasters, focusing on private brand retail programs.



Spice Products Company is an industrial spice ingredients supplier which brings one of the highest levels of quality and consistency to the foodservice and industrial food manufacturing industries.

We operate four business units with various degrees of integration and with increasing integration over the last couple of years. The lion's share of our revenues and most of our profits come from the Farmer Brothers' DSD Business for coffee, tea and culinary products. We also have: Coffee Bean International (CBI), one of the nation's leading specialty coffee roasters, that focuses primarily on private label grocery and foodservice customers, our Custom Coffee Plan business, which is an office coffee service that represents a significant opportunity for the Company going forward, and our Spice Products Company, which is an industrial spice business that matches nicely with the other Farmer Brothers businesses.

WHO WE ARE (IN COFFEE)

PRE 2007

- ➔ Only Traditional Coffee
- ➔ West Coast primarily
- ➔ One brand: Farmer Brothers
- ➔ Known primarily for supplying small operators
- ➔ Basic coffee resources

TODAY

- ➔ Traditional, Premium & Specialty Coffees
- ➔ Three roasting facilities; DSD distribution in 48 states
- ➔ Multiple brands:
 - Farmer Brothers
 - Superior
 - Coffee Bean International
 - Panache
 - Prebica
 - Cain's
 - Metropolitan
- ➔ 2010 Vendor of the Year for both Sheetz Inc. & Target Corporation
- ➔ Industry leading coffee development lab and green coffee purchasing capabilities

High Touch Customer Service Strategy Since 1912

Over the last four years, the Company has gone through tremendous changes, as anyone who has been a shareholder or is a former employee for that period of time knows. Before 2007, we were primarily a traditional coffee company. And today we're able to do traditional, premium and specialty coffees to be able to provide our customers and prospective customers with exactly the right product that they need.

We were primarily a West Coast company. Today we have three roasting facilities and direct store delivery capabilities in 48 states. We were primarily one brand, Farmer Brothers. Now we have multiple brands at the Company, which we continue to look for ways to use to our competitive advantage.

We were known primarily for supplying small operators. At that point in time in the Company's history, most of the business was from small operators. Today we have grown the national accounts business, including being selected as Vendor of the Year in 2010 for both Sheetz, Inc. and Target Corporation, two of the nation's leading large retailers in different segments.

Prior to 2007, we had fairly basic coffee resources. And today, through acquisition and most notably through the development of our Green Coffee Team and coffee capabilities in the coffee lab here in Torrance, we have industry leading coffee development lab and green coffee purchasing capabilities.

QUALITY EXECUTION AT ALL TIERS

Using small batch, large batch and continuous roasting processes, we achieve exceptional consistency and quality control over multiple tiers.



So, the Company has come a long way in the last four years. In terms of the various tiers of product that we can provide, most of the coffee market is represented in this traditional category where we have traditionally been very strong, and so were the Sara Lee DSD Coffee Business assets that we purchased. We're also able to meet the needs of our customers in the premium and the specialty segments with multiple different brands but also with private label capabilities in all of these areas.

PRODUCTION CAPABILITIES

TORRANCE⁽¹⁾



coffee, spices



HOUSTON



coffee, tea



PORTLAND



coffee



⁽¹⁾ Headquarters

Today our production capabilities include coffee and spices here in Torrance where, of course, the headquarters is; coffee and tea manufacturing in Houston; and coffee manufacturing in Portland. We now have these distributed manufacturing capabilities that we're using to our advantage in the marketplace.

DISTRIBUTION NETWORK

- Total facility square footage exceeds 1.5 million square feet
- 6 distribution centers and 114 branch warehouses
- Approximately 500 routes servicing 63,000 customers



In terms of our distribution network, today we have six distribution centers and 114 branches. For those of you that can see this chart – I know it’s a little difficult to see – you see the distribution of blue dots, which are the branch warehouses. We have approximately 500 routes serving 63,000 customers.

The power of this distribution network is the key competitive advantage for the Company, and includes the ability to be present in local markets and have local, direct, one-on-one relationships, as well as the ability to provide DSD services to any nationwide customer that needs it from us.

WE SELL MORE THAN JUST COFFEE

Our broad array of products provide diverse menu solutions for our customers



Preserves & Jams



Sweeteners



Creamers



Salad Dressing



Mayonnaise



Spices



Pancake Mix



Cappuccino



Iced Coffee



Specialty Coffee



Hot Tea



Iced Tea



Hot Chocolate



Juices



Soup Bases

We, of course, sell a lot more than coffee. And our relationships with customers span multiple different categories. You see them here: creamer, salad dressing, iced tea, spices, iced coffee, all kinds of different products that the Company provides to its customers.

NATIONAL ACCOUNT APPEAL

- Broad selection of consistently high-quality products and service
- Customization capabilities to support individual programs
- National direct delivery distribution coverage
- Responsive equipment service model with 24 hr support
- Comprehensive partnership model, including:
 - Brand development / strategy
 - Coffee / tea market expertise and consumer insight trends
 - Strategic commodity cost management programs

I've mentioned our national accounts business. National accounts business has grown significantly over the last couple of years. We offer a lot to a national restaurant operator, national hospitality operator, national grocery or foodservice operator – including a broad selection of high quality products, the ability to add value to their business, help them grow their business and serve as a coffee expert for these customers through our comprehensive partnership model, and our 24-hour service and support.

SIGNIFICANT ACCOUNTS



Some of the significant national accounts that the Company has today you can see on this list of grocery and mass customers. You see large foodservice operators. You see convenience store chains, gaming, and specialty retailers. So, there's a wide range of customers with whom we have good partnerships – national partnerships – today.

PRIVATE LABEL, WITH ADDED VALUE



We also have – primarily through the CBI Division – a private label business that’s thriving. This has really put us in a position to take advantage of some of the trends in coffee. We’ve seen trends toward at-home consumption, trends in the retail market toward private brand, and overall trends toward specialty coffees. These private brand specialty programs have allowed us to take advantage of those trends in the marketplace and to provide some special value-added services. The one shown here is the direct trade program with Target Corporation.

MAJOR WINS / RECENT WINS



FLYING J



The Food Experts.



Major and recent national account wins include, again, hospitality customers, convenience store customers, foodservice customers and/or grocery retail customers. We continue to have success in all of these different segments.

I'm going to turn it over to Jeff to update us on where we are today.

Jeffrey Wahba: Thank you, Patrick! There is absolutely no question that the Company was very challenged as we entered FY '11, as Patrick mentioned. We believe that a number of key accomplishments have occurred over the last several months.

KEY 2011 INITIATIVES & ACHIEVEMENTS

- Aligned organization in response to current economic environment needs
- Grew National Account business by 20%
- Significantly reduced operating expenses as a result of integration efforts
- Despite unfavorable external factors, increased top line revenue by 3%
- Increased product breadth, technical expertise and marketing and sales capabilities leading to substantial increases in average revenue per customer

To get to a point where we can be profitable going forward we had to make a number of very painful decisions. We realigned our organization in the spring of last fiscal year. As we entered the new fiscal year in July 2011, we had about 200 less employees than we did a year earlier, about a 10 percent reduction.

We also had to make a very painful decision which we did not like to do. We froze our pension plan, which had been in place for many, many years. What we did replace it with – which is now prevalent in most of corporate America – is a 401(k) matching program.

These and other decisions, we felt, were necessary to get the Company to a means of profitability. We felt that taking all of those actions in a fairly short amount of time would get us restructured, and then, as we entered FY '12, we would be well aligned to start making progress as we go forward.

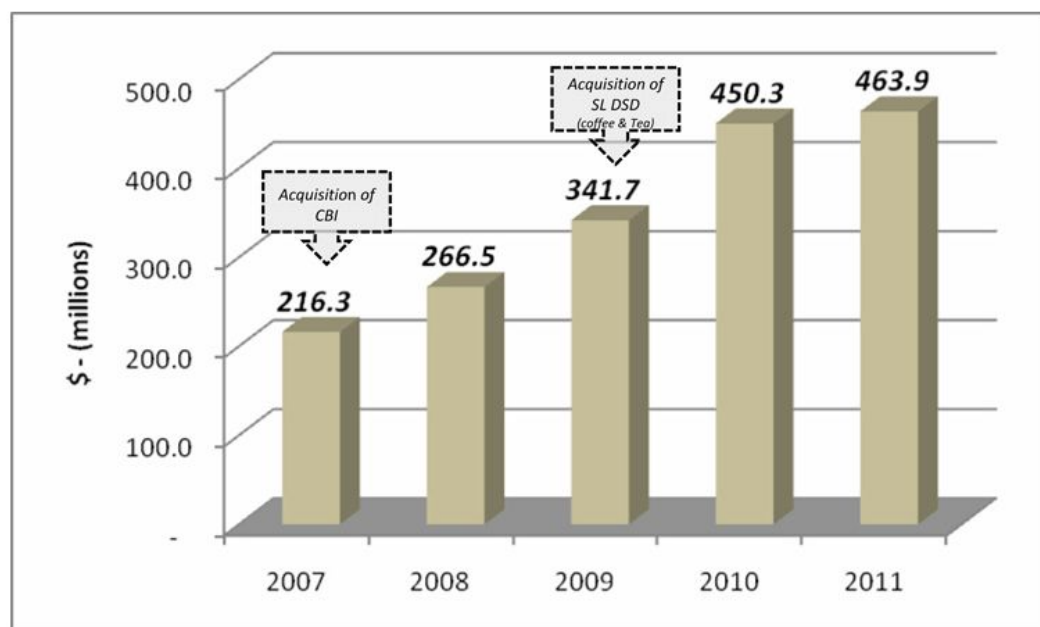
What's very important in terms of our strategy is that this Company succeeded in the last hundred years in terms of being the local provider and delivering service at the local level better than our competition. And our focus was to put the resources back into the local level to make sure that we could do the things that we do best.

Our focus has been to put programs to support our sales folks, align pricing, give them the kind of reporting and analysis they need, understand margins in a very coffee cost accelerated environment. And we believe some of those things are now beginning to pay off.

It is important to note that with the Sara Lee transaction we had a national footprint. And so, we are now able to go after national accounts, as Patrick mentioned. We grew our national accounts business by about 20 percent. We reduced operating expenses significantly, as I just mentioned.

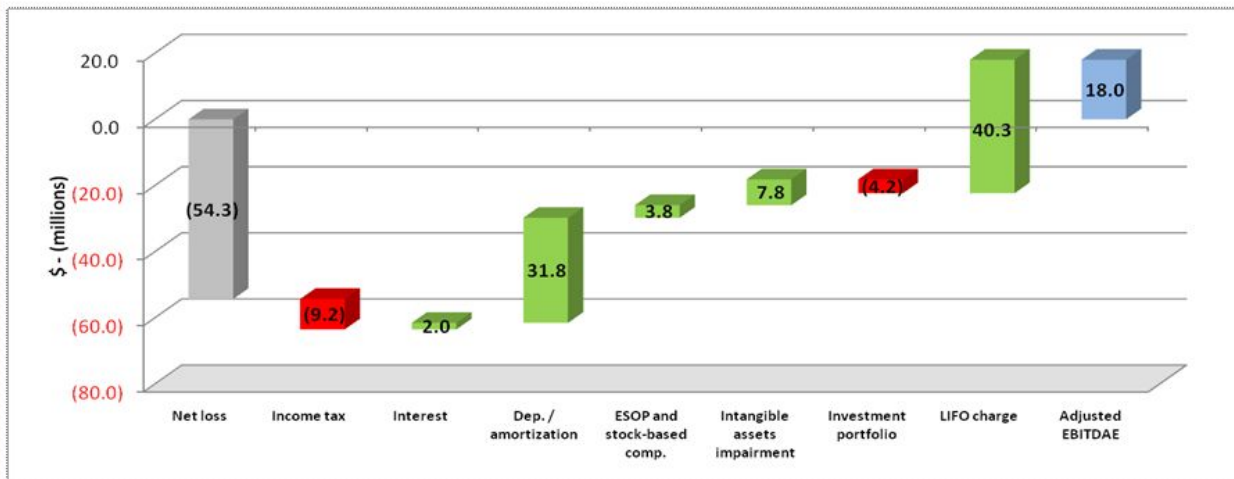
Despite a number of challenges and with a continuing recessionary economy, revenue did grow three percent. As I mentioned, we're now trying to focus on putting some of the resources back into the sales and marketing end of this business.

5 YEAR REVENUE GROWTH TREND



As we look at our financial trends over the last five years, revenue certainly has grown. And it has grown, really, because we did two acquisitions. Revenue in itself doesn't put profitability on the bottom line. But, it is important to understand where we stand today in terms of revenue. Five years ago we were at \$216 million, and today we're at \$464 million.

FY11 ADJUSTED EBITDAE RECONCILIATION



- LIFO accounting impact of \$40.3M in FY11
- Adjusted EBITDAE \$18.0M; \$21.1M better than FY10

Description	FY09	FY10	FY11
(In millions)			
EBITDAE	13.3	(4.1)	(22.3)
LIFO charge (credit)	(0.0)	1.0	40.3
Adj EBITDAE	13.3	(3.1)	18.0

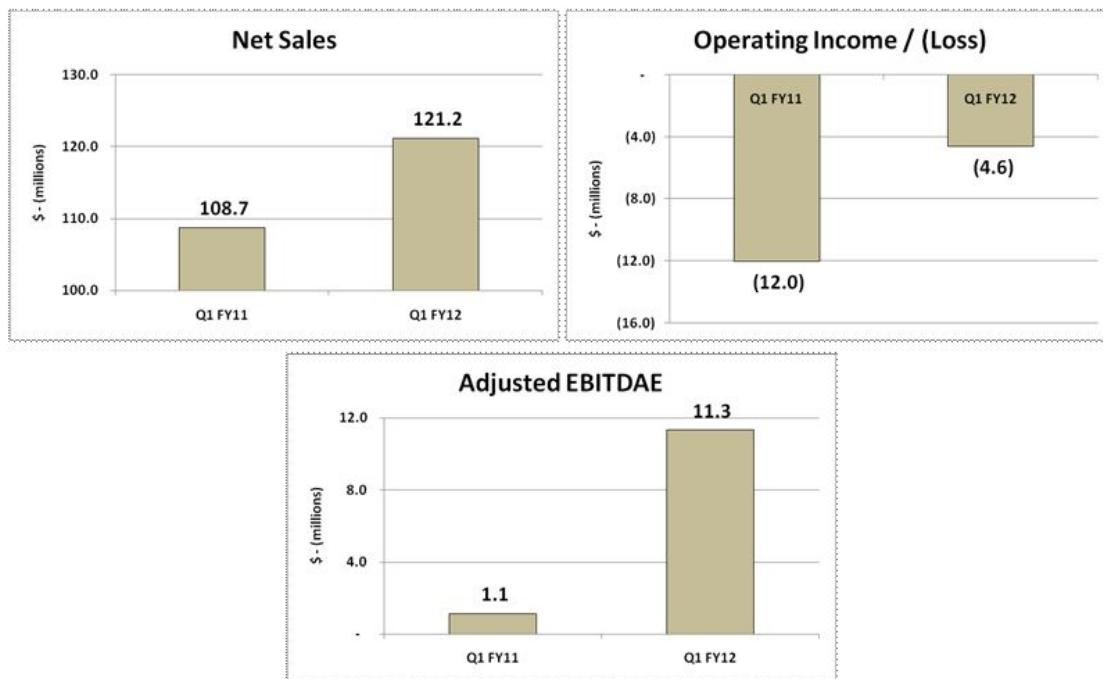
Last year the Company recorded its worst net loss in its history. There's no doubt about it. But, it is important to understand the underlying profitability of the Company. We had (see the right-hand side of the slide) an \$18 million Adjusted EBITDAE. I won't go through the various boxes on this chart, but two significant things, financial items, are important to understand when you look at our financials.

One is that we had almost \$32 million of depreciation and amortization. And what that relates to is the very significant investments that the Company made in plant and equipment to integrate the two acquisitions that we made in the previous years — building a plant in Portland for CBI and going through the Sara Lee DSD Coffee Business acquisition. That depreciation is non-cash. As time goes by, especially as it relates to the plant that we built in Portland, that depreciation in the next couple of years will decrease significantly.

Number two is that we had a \$40 million LIFO charge. Unlike nearly all of our competitors, we're on LIFO, an inventory valuation methodology, which is last in, first out. When commodity costs accelerate as much as they did last year, we are recording through our P&L the most recently bought product cost rather than product cost that we may have paid six months ago. And so, we're recording, from an accounting standpoint, a much higher cost for coffee than we would if we used a first-in, first-out (FIFO) inventory valuation methodology.

So, we had a \$40 million LIFO charge in the year. And so, in the bottom right-hand corner when you look at what we call "Adjusted EBITDAE," you can see that the Company actually improved its Adjusted EBITDAE while at the same time had a significant increase in net loss.

Q1 FINANCIAL PERFORMANCE FY12 vs. FY11



With that accounting overview, I will move on to what I believe is really most important on how we're progressing going forward. This is a chart of our FY '12 first quarter performance. Revenue in the first quarter, which ended September 30, 2011, versus the same quarter a year ago went up from \$109 million to \$121 million. Operating loss a year ago was \$12 million and in this last quarter was \$4.6 million. That's about a \$7.5 million improvement in operating income. And our Adjusted EBITDAE increased from \$1.1 million to \$11.3 million.

So, the takeaway from a financial perspective is that I believe the Company is on the right track to positive cash flow and increased profitability. The Company, as you may be aware, had significant bank borrowings over the last several years. I'm pleased that over the first five months of this fiscal year we're actually a net provider of cash, which hasn't happened since prior to either of the two acquisitions.

STRONG BALANCE SHEET WITH A FOCUS ON ASSET MANAGEMENT

<i>(In millions)</i>	June 30, 2011
<i>Cash and Cash Equivalents</i>	6.1
<i>Short-Term Investments</i>	24.9
<i>Accounts and Notes Receivable</i>	43.5
<i>Inventories</i>	79.8
<i>Other Current Assets</i>	3.2
<i>Net PP&E</i>	114.1
<i>Other Assets</i>	18.5
Total Assets	290.1
<i>Total Liabilities excluding Credit Facility</i>	130.6
<i>Credit Facility</i>	31.4
<i>Stockholders' Equity</i>	128.1
Total Liabilities and Stockholders' Equity	290.1

- Inventory -includes LIFO reserve of \$70.0 million
- PP&E includes over 50 owned properties

Furthermore, as we look at our balance sheet, Farmer Brothers has a very healthy and strong balance sheet. We have a stockholders' equity of nearly \$130 million at year-end. We have a LIFO reserve of \$70 million, meaning that, on a FIFO basis, our inventory is actually worth \$70 million more than it's stated on our balance sheet. And we have over 50 pieces of real estate, all unencumbered or debt free.

As we look forward, I'm very encouraged from a financial standpoint. The coffee markets have certainly taken a toll on our gross margins. But, as we sit here today, coffee has come off its peak in May of 2011 of nearly \$3.00 a pound, and the coffee markets today are in the \$2.30 to \$2.40 per pound range.

We – as we have historically done – buy coffee or commit to coffee in advance. So, we know that in the first six months of calendar year 2012, our coffee costs will be less than they were in the prior six months. If we can keep our operating expenses at the same level that they currently are, which is about a 20 percent decrease year-over-year from a year ago, I believe the Company is certainly on the road back to profitability.

LOOKING AHEAD

- Optimize cost structure by realizing more synergies from the acquisitionsof CoffeeBeanInternationaland SaraLeeDSD(coffee&Tea)
- Grow all tiers of Foodservice business by leveraging our competitive advantages:
 - Low cost producer with available roasting capacity
 - Unparalleled coffee and allied products distribution network
 - Customer serviceexcellence-high touch, expertcapability
 - The most complete local, regional and national DSD network in the coffee industry
- Grow average order size and improve gross margin by focusing on the following product categories:
 - Specialty coffee
 - Iced coffee
 - Iced tea
 - Cappuccino mix
 - Culinary products
- Continue to grow private label coffee business by leveraging our differentiated partnership model

Just looking ahead, we've clearly started to optimize our cost structure, but there are still many more opportunities to integrate and to realize the synergies from Sara Lee DSD Coffee Business and the CBI acquisitions. In the last six months, we've done a number of things to take of the advantage of the premium coffee expertise and marketing expertise at CBI.

We want to continue to focus on leveraging our competitive advantages in the foodservice business. We continue to believe that we are a low cost producer and believe that we have the greatest and largest distribution network in the DSD arena. We continue to have superior customer service and excellence, and we are the local coffee company in 114 different branches across the country.

There are many opportunities to continue to increase our gross margins when it comes to penetration. Some of the areas such as, specialty coffee and iced tea, which have good margins, are areas where today we have less penetration than we would like and certainly a lot of opportunity to grow.

And finally, we've seen substantial growth at CBI and in the private label coffee market, and believe that will continue to go at double-digit growth over the next couple of years.

INVESTMENT HIGHLIGHTS

National Coverage

Leading national direct delivery footprint

Product Offering

A recognized leader in both premium and cost competitive product offerings

Acquisition Synergies

Opportunities to continue to realize synergies from the recent acquisitions

Technical Expertise

State of the art development and production capabilities

Market Position

Leverage customer base of 63,000 and one of the most experienced sales, marketing and operations teams in the industry

In summary, as we look at Farmer Brothers, I believe we remain a very attractive company. We have the leading national direct delivery footprint; our product offering is second to none in the DSD environment and in the coffee DSD environment; we have many synergies to realize from the two acquisitions that we made; we are the state-of-the-art coffee company in the DSD arena and a low cost producer; and we have 63,000 customers that we can continue to leverage with a broad base of product offerings.

So, with that, Patrick and I would be pleased to take questions from the audience.



COFFEE, TEA & CULINARY

NASDAQ: FARM