# SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

FORM 10-Q

## QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For Quarter Ended March 31, 1997
Commission file number 0-1375

FARMER BROS. CO.

| California | $95-0725980$ <br> State of Incorporation |
| :--- | :---: |
| Federal ID Number |  |
| 20333 S. Normandie Avenue, Torrance, California | 90502 |
| Registrant's Address | Zip |
| (310) $787-5200$ |  |
| Registrant's telephone number |  |

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES [X] NO [ ]

Number of shares of Common Stock outstanding: 1,926,414 as of March 31, 1997.

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PART I. FINANCIAL INFORMATION
Item 1. Financial Statements (Dollars in thousands, except per share data)
FARMER BROS. CO.
CONSOLIDATED STATEMENTS OF INCOME
(Unaudited)
For the three months For the nine months ended March 31, ended March 31,

|  | 1997 | 1996 | 1997 | 1996 |
| :--- | ---: | ---: | ---: | ---: |
| Net sales |  |  |  |  |
| Cost of goods sold | $\$ 55,336$ | $\$ 56,774$ | $\$ 165,581$ | $\$ 170,383$ |
| Selling expense | 33,440 | 25,889 | 84,763 | 81,106 |
| General and administrative | 21,896 | 30,885 | 80,818 | 89,277 |
| expenses | 20,114 | 20,972 | 61,038 | 60,990 |
|  |  |  |  |  |
| Income from operations | 1,853 | 1,974 | 5,501 | 5,927 |
| Other income (expense): | 21,967 | 22,946 | 66,539 | 66,917 |
| $\quad$ Dividend income | $(71)$ | 7,939 | 14,279 | 22,360 |
| Interest income |  |  |  |  |
| Other | 1,683 | 1,656 | 4,823 | 4,586 |
|  | 550 | 463 | 951 | 807 |
| Income before taxes | 2,868 | 2,738 | 7,752 | 7,285 |
| Income taxes | 2,797 | 10,677 | 22,031 | 29,645 |


| Net income | $\$ 1,595$ | $\$ 6,391$ | $\$ 13,088$ | $\$ 17,756$ |
| :--- | :---: | :---: | :---: | :---: |
| Net income per share | $\$ .83$ | $\$ 3.32$ | $\$ 6.79$ | $\$ 9.22$ |

The accompanying notes are an integral part of these financial statements.

FARMER BROS. CO.

## CONSOLIDATED BALANCE SHEETS

(Unaudited)

| March 31, June 30, |  |
| :---: | :---: |
| 1997 | 1996 |

ASSETS

| Current assets: |  |  |
| :--- | ---: | ---: |
| $\quad$ Cash and cash equivalents | $\$ 60,291$ | $\$ 28,165$ |
| Short term investments | 48,187 | 74,937 |
| Accounts and notes receivable, net | 19,727 | 18,822 |
| Inventories | 39,109 | 40,818 |
| Income tax receivable | - | 1,000 |
| Deferred income taxes | 2,616 | 2,616 |
| Prepaid expenses and other | 3,524 | 701 |
| Total current assets | 173,454 | 167,059 |
|  |  | 33,343 |
| Property, plant and equipment, net | 33,425 | 1,841 |
| Notes receivable | 1,841 | 40,058 |
| Long term investments, net | 51,634 | 17,320 |
| Other assets | 17,864 | 1,269 |
| Deferred taxes | 930 | $\$ 260,890$ |

## LIABILITIES AND SHAREHOLDERS' EQUITY

| Current liabilities: |  |  |
| :--- | ---: | ---: |
| Accounts payable | $\$ 12,225$ | 4,635 |
| Accrued payroll expenses | 4,597 | 4,153 |
| Other | 4,910 | 5,542 |
| Total current liabilities | 21,732 | 14,330 |
|  |  | 12,636 |
| Accrued postretirement benefits |  |  |
| Commitments and contingencies |  |  |
| Shareholders' equity: |  |  |
| Common stock, \$1.00 par value, |  |  |
| $\quad$ authorized 3,000,000 shares; issued | 1,926 | 1,926 |
| and outstanding 1,926, 414 shares | 568 | 568 |
| Additional paid-in capital | 240,461 | 230,840 |
| Retained earnings | 825 | 334 |
| Investment valuation allowance | 243,780 | 233,668 |
| Total shareholders' equity |  |  |
| Total liabilities and |  |  |
| shareholders' equity | $\$ 279,148$ | $\$ 260,890$ |

[^0]FARMER BROS. CO.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

|  | For the nine months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1997 |  | 1996 |
| Cash flows from operating activities: |  |  |  |  |
| Net Income | \$ | 13, 088 | \$ | 17,756 |
| Adjustments to reconcile net |  |  |  |  |
| income to net cash provided |  |  |  |  |
| by operating activities: |  |  |  |  |
| Depreciation |  | 3,370 |  | 3,518 |
| Deferred income taxes |  | - |  | (472) |
| Other |  | (80) |  | (164) |
| Net (gain) loss on investments |  | (521) |  | (351) |
| Change in assets and liabilities: |  |  |  |  |
| Accounts and notes receivable |  | (935) |  | $(1,331)$ |
| Inventories |  | 1,709 |  | 2,478 |
| Income tax receivable |  | 1,000 |  | 1,265 |
| Prepaid expenses and other assets |  | $(3,573)$ |  | $(1,041)$ |
| Accounts payable |  | 7,590 |  | (873) |
| Accrued payroll expenses and other liabilities |  | (188) |  | 2,525 |
| Other long term liabilities |  | 743 |  | 1,323 |
| Total adjustments |  | 9,115 |  | 6,877 |
| Net cash provided by operating activities |  | 22,203 | \$ | 24,633 |

FARMER BROS. CO
CONSOLIDATED STATEMENTS OF CASH FLOWS
(CONTINUED)
(Unaudited)
For the nine months ended March 31,

|  |  | 1997 |  | 1996 |
| :---: | :---: | :---: | :---: | :---: |
| Net cash provided by operating activities: | \$ | 22,203 | \$ | 24,633 |
| Cash flows from investing activities: |  |  |  |  |
| Purchases of property, plant and equipment |  | $(3,299)$ |  | $(4,499)$ |
| Proceeds from sales of property, plant and equipment |  | 134 |  | 246 |
| Purchases of investments |  | $(303,503)$ |  | $(165,351)$ |
| Proceeds from sales of |  |  |  |  |
| investments |  | 320, 028 |  | 151,689 |
| Notes repaid |  | 30 |  | 78 |
| Net cash (used in)provided by |  |  |  |  |
| investing activities |  | 13,390 |  | $(17,837)$ |
| Cash flows from financing activities: |  |  |  |  |
| Dividends paid |  | $(3,467)$ |  | $(3,082)$ |
| Net cash used in financing |  |  |  |  |
| Net increase in cash and cash equivalents | Net increase in cash |  |  | 3,714 |
| Cash and cash equivalents at beginning of period | Cash and cash equivalents at |  |  | 8,321 |
| Cash and cash equivalents at |  |  |  |  |
| Supplemental disclosure of |  |  |  |  |
| cash flow information: |  |  |  |  |
| Income tax payments | \$ | 12,507 | \$ | 10,013 |

The accompanying notes are an integral part of these financial statements

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)
A. Unaudited Financial Statements

The accompanying unaudited financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. It is Management's opinion that all adjustments of a normal recurring nature necessary for a fair statement of the results of operations for the interim periods have been made.
B. Investments

|  | $\begin{gathered} \text { March } 31 \\ 1997 \end{gathered}$ |  | $\begin{aligned} & \text { June } 30 \text {, } \\ & 1996 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Fair |  | Fair |
|  | Cost | Value | Cost | Value |
| (In thousands) |  |  |  |  |
| Current Assets |  |  |  |  |
| Commercial Paper | \$26,765 | \$26,853 | \$34,609 | \$34,775 |
| U.S. Government |  |  |  |  |
| Obligations | 21,431 | 21,334 | 40,129 | 40,162 |
|  | \$48,196 | \$48,187 | \$74,738 | \$74,937 |
| Non-Current Assets |  |  |  |  |
| U.S. Government |  |  |  |  |
| Obligations | \$11,490 | \$11,332 | \$ 2,096 | \$ 2,043 |
| Commercial Paper | - | - | 1,400 | 1,350 |
| Preferred stocks | 34,303 | 36,226 | 34,475 | 35,114 |
| Liquid asset fund |  |  |  |  |
|  | \$49,483 | \$51, 634 | \$39,522 | \$40, 058 |

The gross unrealized gains and (losses) on securities classified as available for sale were $\$ 2,484,000$ and $\$(342,000)$, respectively, at March 31, 1997 and \$1,263,000 and \$(528,000), respectively, at June 30, 1996. Gross realized gain from available for sale securities were $\$ 521,000$ and \$351, 000 at March 31, 1997 and 1996, respectively.

The Company hedges interest rate risk in its portfolio of preferred stock. Deferred losses associated with the hedge are $\$ 352,000$ and $\$ 162,000$ at March 31 and June 30, 1996, respectively.

The contractual maturities of debt securities classified as current and noncurrent available for sale are as follows:

Maturities
(In thousands)
Within 1 year
After 1 year through 5 years After 5 years through 10 years After 10 years

| Fair | Value |
| ---: | ---: |
| $03 / 31 / 97$ | $06 / 30 / 96$ |
|  |  |
| $\$ 48,187$ | $\$ 74,937$ |
| 11,332 | 2,043 |
| - | 1,350 |
| - | - |
| $\$ 59,519$ | $\$ 78,330$ |

C. Inventories
(In thousands)
Processed Unprocessed Total

| March 31, 1997 |  |  |  |
| :--- | ---: | ---: | ---: |
| Coffee | $\$ 5,503$ | $\$ 12,134$ | $\$ 17,637$ |
| Allied products | 8,619 | 5,004 | 13,623 |
| Coffee brewing equipment | 2,290 | 5,559 | 7,849 |
|  | $\$ 16,412$ | $\$ 22,697$ | $\$ 39,109$ |
| June 30, 1996 |  |  |  |
| Coffee | $\$ 5,302$ | $\$ 12,259$ | $\$ 17,561$ |
| Allied products | 10,846 | 4,847 | 15,693 |
| Coffee brewing equipment | 2,475 | 5,089 | 7,564 |
|  | $\$ 18,623$ | $\$ 22,195$ | $\$ 40,818$ |

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The cost of Registrant's primary raw material, green coffee, has increased by more than $60 \%$ during the third quarter of fiscal 1997. Since the end of 1996, coffee prices as represented by futures traded on the Coffee, Sugar and Cocoa Exchange have more than doubled. Concerns about green coffee stockpiles, labor problems in producing countries and the possibility of weather related crop reductions have spurred prices to current levels. The frost season in coffee growing areas of Brazil begins near the end of May and continues through July. This introduces additional volatility into green coffee prices.

As Registrant raises roast coffee prices to reflect higher green coffee costs, roast coffee sales volume is likely to decrease. It has been reported by the National Coffee Association that in 1995, after the Brazilian coffee crop was damaged by cold weather, high coffee prices reduced consumption by $14 \%$. The market for green coffee is very unpredictable, and Registrant cautions against predicting the future based upon past results.

Net sales for the third quarter of fiscal 1997 decreased $3 \%$ to $\$ 55,336,000$ from $\$ 56,774,000$ in the same quarter of the prior fiscal year. Net sales for the first nine months of fiscal 1997 decreased $3 \%$ to \$165,581,000 from $\$ 170,383,000$ in the same period of fiscal 1996. Gross profit in the third quarter decreased $29 \%$ to $\$ 21,896,000$, or $40 \%$ of sales, as compared to $\$ 30,885,000$, or $54 \%$ of sales, in the same quarter of the prior fiscal year. Gross profit for the nine months ending March 31, 1997 decreased 9\% to $\$ 80,818,000$ from $\$ 89,277,000$ in the same period of fiscal 1996. Operating expenses decreased $4 \%$ to $\$ 21,967,000$ in the third quarter of fiscal 1997 as compared to \$22,946,000 in the third quarter of fiscal 1996.

Net income for the three months ended March 31, 1996, reached \$1,595,000, or $\$ 0.83$ per share, as compared to $\$ 6,834,000$, or $\$ 3.55$ per share in the second quarter of fiscal 1997 and $\$ 6,391,000$ or $\$ 3.32$ per share in the same quarter of fiscal 1996. Net income for the first nine months of fiscal 1997 reached $\$ 13,088,000$, or $\$ 6.79$ per share, as compared to $\$ 17,756,000$, or \$9.22 per share, in the first nine months of fiscal 1996.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations, (CONTINUED)

Quarterly Summary of Results
(in thousands of dollars)

|  | $03 / 31 / 96$ | $06 / 30 / 96$ | $09 / 30 / 96$ | $12 / 31 / 96$ | $03 / 31 / 97$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net sales | 56,774 | 53,692 | 52,785 | 57,460 | 55,336 |
| Gross profit | 30,885 | 29,534 | 27,416 | 31,506 | 21,896 |
| Operating income | 7,939 | 6,839 | 5,717 | 8,633 | $(71)$ |
| Net income | 6,391 | 5,608 | 4,659 | 6,834 | 1,595 |

(as a percentage of sales)

|  | $03 / 31 / 96$ | $06 / 30 / 96$ | $09 / 30 / 96$ | $12 / 31 / 96$ | $03 / 31 / 97$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net sales | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| Gross profit | 54.40 | 55.00 | 51.94 | 54.83 | 39.57 |
| Operating income | 13.98 | 12.74 | 10.83 | 15.02 | $(.13)$ |
| Net income | 11.26 | 10.44 | 8.82 | 11.89 | 2.88 |
|  |  |  |  |  |  |
| (in dollars) |  |  |  |  |  |
|  | $03 / 31 / 96$ | $06 / 30 / 96$ | $09 / 30 / 96$ | $12 / 31 / 96$ | $03 / 31 / 97$ |
| EPS | 3.32 | 2.91 | 2.42 | 3.55 | .83 |

PART II OTHER INFORMATION
Item 1. Legal proceedings. not applicable.
Item 2. Changes in securities.
Item 3. Defaults upon senior securities.
none.
Item 4. Submission of matters to a vote of none. security holders.

Item 5. Other information. none.
Item 6. Exhibits and reports on Form 8-K.
(a) Exhibits.
(2) Plan of acquisition, reorganization, arrangement, liquidation or succession not applicable.
(4) Instruments defining the rights of security holders, including indentures. not applicable.
(11) Statement re computation of per share earnings.
not applicable.
(15) Letter re unaudited interim financial information.

> not applicable.
(18) Letter re change in accounting principles.
not applicable.
(19) Report furnished to security holders not applicable.
(22) Published report regarding matters submitted to vote of security holders. not applicable.
(23) Consents of experts and counsel. not applicable.
(24) Power of attorney. not applicable.
(27) Financial Data Schedule See attached Form EX-27.
(99) Additional exhibits.
not applicable.
(b) Reports on Form 8-K

Registrant filed a report reporting
a change in accountant.
April 14, 1997.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 14, 1997
FARMER BROS. CO. (Registrant)

John E. Simmons
John E. Simmons
Treasurer and Chief Financial Officer

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3-MOS
    JUN-30-1997
        MAR-31-1997
        6 0 2 9 1
                4 8 1 8 7
                19727
                        555
            39109
        173454
            33425
        52542
        279148
    21732
    0
                    0
                                    1926
        241854
279148
```




[^0]:    The accompanying notes are an integral part of these financial statements.

