# SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

FORM 10-Q

## QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For Quarter Ended March 31, 1998
Commission file number 0-1375

FARMER BROS. CO.

| California | $95-0725980$ <br> State of Incorporation |
| :--- | :---: |
| Federal ID Number |  |
| 20333 S. Normandie Avenue, Torrance, California | 90502 |
| Registrant's Address | Zip |
| (310) $787-5200$ |  |
| Registrant's telephone number |  |

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES [X] NO [ ]

Number of shares of Common Stock outstanding: 1,926,414 as of March 31, 1998.

PAGE 1 OF 9

PART I. FINANCIAL INFORMATION
Item 1. Financial Statements (Dollars in thousands, except per share data)
FARMER BROS. CO.
CONSOLIDATED STATEMENTS OF INCOME
(Unaudited)
For the three months For the nine months ended March 31, ended March 31,

|  | 1998 | 1997 | 1998 | 1997 |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | $\$ 58,951$ | $\$ 55,336$ | $\$ 182,510$ | $\$ 165,581$ |
| Cost of goods sold | 26,702 | 33,440 | 84,774 | 84,763 |
| Selling expense | 32,249 | 21,896 | 97,736 | 80,818 |
| General and administrative | 20,264 | 20,114 | 60,647 | 61,038 |
| expenses | 1,918 | 1,853 | 5,993 | 5,501 |
| Income from operations | 22,182 | 21,967 | 66,640 | 66,539 |
| Other income: | 10,067 | $(71)$ | 31,096 | 14,279 |
| Dividend income |  |  |  |  |
| Interest income |  | 637 | 633 | 1,959 |


| Net income | $\$ 8,020$ | $\$ 1,595$ | $\$ 24,030$ | $\$ 13,088$ |
| :--- | :---: | :---: | :---: | :---: |
| Net income per share | $\$ 4.16$ | $\$ .83$ | $\$ 12.47$ | $\$ 6.79$ |

The accompanying notes are an integral part of these financial statements.

## FARMER BROS. CO.

## CONSOLIDATED BALANCE SHEETS

| March 31, | June 30 |
| :---: | :---: |
| 1998 | 1997 |

ASSETS

| Current assets: |  |  |
| :--- | ---: | ---: |
| Cash and cash equivalents | $\$ 11,040$ | $\$ 34,174$ |
| Short term investments | 112,814 | 77,791 |
| Accounts and notes receivable, net | 19,184 | 18,401 |
| Inventories | 36,962 | 3,176 |
| Income tax receivable | 97 | 2,216 |
| Deferred income taxes | 1,804 | 1,804 |
| Prepaid expenses and other | 1,433 | 784 |
| Total current assets | 183,334 | 170,346 |
| Property, plant and equipment, net |  |  |
| Notes receivable | 30,803 | 32,526 |
| Long term investments, net | 2,977 | 2,977 |
| Other assets | 59,774 | 51,341 |
| Deferred taxes | 19,006 | 18,035 |
| Total assets | 1,376 | 1,624 |
|  | $\$ 297,270$ | $\$ 276,849$ |

## LIABILITIES AND SHAREHOLDERS' EQUITY

| Current liabilities: |  |  |
| :---: | :---: | :---: |
| Accounts payable | \$ 4,830 | \$ 7,510 |
| Accrued payroll expenses | 4,739 | 4,247 |
| Other | 5,552 | 4,623 |
| Total current liabilities | 15,121 | 16,380 |
| Accrued postretirement benefits | 15,416 | 14,347 |
| Shareholders' equity: |  |  |
| Common stock, $\$ 1.00$ par value, authorized 3,000,000 shares; issued and outstanding 1,926, 414 shares | 1,926 | 1,926 |
| Additional paid-in capital | 568 | 568 |
| Retained earnings | 263,278 | 242,907 |
| Investment valuation allowance | 961 | 721 |
| Total shareholders' equity | 266,733 | 246,122 |
| Total liabilities and shareholders' equity | \$297, 270 | \$276,849 |

The accompanying notes are an integral part of these financial statements

FARMER BROS. CO.
CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

|  | For the nine months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1998 |  | 1997 |
| Cash flows from operating activities: |  |  |  |  |
| Net Income | \$ | 24,030 | \$ | 13,088 |
| Adjustments to reconcile net |  |  |  |  |
| income to net cash provided |  |  |  |  |
| by operating activities: |  |  |  |  |
| Depreciation |  | 3,634 |  | 3,370 |
| Other |  | (87) |  | (80) |
| Net (gain) on investments |  | (751) |  | (521) |
| Change in assets and liabilities: |  |  |  |  |
| Accounts and notes receivable |  | 796 |  | (935) |
| Inventories |  | $(1,786)$ |  | 1,709 |
| Income tax receivable |  | 2,119 |  | 1,000 |
| Prepaid expenses and other assets |  | $(1,661)$ |  | $(3,573)$ |
| Accounts payable |  | $(2,679)$ |  | 7,590 |
| Accrued payroll expenses and other liabilities |  | 1,421 |  | (188) |
| Other long term liabilities |  | 1,069 |  | 743 |
| Total adjustments |  | 2,075 |  | 9,115 |
| Net cash provided by operating |  |  |  |  |

The accompanying notes are an integral part of these financial statements.

FARMER BROS. CO
CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)
(Unaudited)
For the nine months ended March 31,

```
Net cash provided by operating
    activities
Cash flows from investing
    activities:
    Purchases of property, plant
        and equipment
        Proceeds from sales of property,
        plant and equipment
        Purchases of investments
        Proceeds from sales of
        investments
        Notes issued
        Notes repaid
Net cash (used in)provided by
    investing activities
Cash flows from financing
    activities
        Dividends paid (3,660) (3,467)
Net cash used in financing
    activities
Net increase (decrease) in cash
    and cash equivalents
Cash and cash equivalents at
    beginning of period
        34,174
        28,165
Cash and cash equivalents at
    end of quarter
Supplemental disclosure of
    cash flow information
        Income tax payments
        (3,660)
        (3,467)
    (23,134)
    32,126
```

1997
\$ 22, 203
\$ 11,040
\$ 13, 042

287,240

30

Net cash (used in)provided by investing activities
$(45,579)$
13,390 Dividends paid
$(3,660)$
$(3,467)$
$(3,660)$
$(3,467)$
$(23,134)$
32,126

28,165

Supplemental disclosure of
cash flow information:
Income tax payments
$(1,935)$

150 $(303,503)$

The accompanying notes are an integral part of these financial statements

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

## A. Unaudited Financial Statements

The accompanying unaudited financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. It is Management's opinion that all adjustments of a normal recurring nature necessary for a fair statement of the results of operations for the interim periods have been made.
B. Investments

The Company hedges interest rate risk in its portfolio of preferred stock. Deferred losses associated with the hedge are $\$ 2,639,000$ and $\$ 1,081,000$ at March 31, 1998 and June 30, 1997, respectively.

| (In thousands) |  | Gross | Gross |  |
| :---: | :---: | :---: | :---: | :---: |
| Unrealized | Unrealized |  | Fair |  |
| March 31, 1998 | Cost | Loss | Gain | Value |
| Current Assets |  |  |  |  |
| Commercial Paper | \$ 76,180 |  | 490 | \$ 76,670 |
| U.S. Government |  |  |  |  |
| Obligations | 36,187 | (44) | 1 | 36,144 |
|  | \$112,367 | (44) | 491 | \$112, 814 |
| Non-Current Assets |  |  |  |  |
| U.S. Government |  |  |  |  |
| Obligations | \$ 14,445 | (123) | 1 | \$ 14, 323 |
| Other debt | 1,695 | (51) | - | 1,644 |
| Preferred stocks | 36,624 | (66) | 3,618 | 40,176 |
| Liquid asset fund and other | 3,541 |  | 90 | 3,631 |
|  | \$ 56,305 | (240) | 3,709 | \$ 59,774 |
| (In thousands) |  | Gross | Gross |  |
| Unrealized | Unrealized |  | Fair |  |
| June 30, 1997 | Cost | Loss | Gain | Value |
| Current Assets |  |  |  |  |
| Commercial Paper | \$14, 814 | - | 129 | \$14,943 |
| U.S. Government |  |  |  |  |
| Obligations | 63,059 | (211) | - | 62,848 |
|  | \$77, 873 | (211) | 129 | \$77,791 |
| Non-Current Assets |  |  |  |  |
| U.S. Government |  |  |  |  |
| Obligations | \$10,453 | (169) | - | \$10,284 |
| Preferred stocks | 36,816 | (22) | 2,574 | 39,368 |
| Liquid asset fund |  |  |  |  |
|  | \$48, 958 | (191) | 2,574 | \$51,341 |

B. Investments, Continued

The contractual maturities of debt securities classified as current and noncurrent available for sale are as follows:

Maturities

| Fair | Value |
| ---: | ---: |
| $03 / 31 / 98$ | $06 / 30 / 97$ |
|  |  |
| $\$ 112,814$ | $\$ 77,791$ |
| 15,967 | 10,284 |
| $\$ 128,781$ | $\$ 88,075$ |

Gross realized gain from available for sale securities were $\$ 751,000$ and \$521, 000 at March 31, 1998 and 1997, respectively.
C. Inventories
(In thousands)

| Processed | Unprocessed | Total |
| ---: | ---: | ---: |
|  |  |  |
| $\$ 3,926$ | $\$ 9,114$ | $\$ 13,040$ |
| 11,012 | 5,650 | 16,662 |
| 2,378 | 4,882 | 7,260 |
| $\$ 17,316$ | $\$ 19,646$ | $\$ 36,962$ |
|  |  |  |
| $\$ 3,564$ | $\$ 10,024$ | $\$ 13,588$ |
| 10,551 | 3,794 | 14,345 |
| 2,310 | 4,933 | 7,243 |
| $\$ 16,425$ | $\$ 18,751$ | $\$ 35,176$ |

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Green coffee continues its volatile price fluctuaions. During the third quarter of fiscal 1997 the cost of green coffee increased by more than 60\%. During the same quarter of fiscal 1998, the cost of green coffee declined about 11\%. Higher roast coffee prices and improved profit margins in the most recent quarter, and indeed for fiscal 1998, should be considered together with price action of fiscal 1997. When green coffee costs rise, Registrant is often unable to maintain profit margins even with higher sales prices of roast coffee. A declining market for green cofee allows return of margins to more normal levels. There is no assurance, however that current margins can be maintained. Competitive forces tend to make price competition a reality and the frost season in coffee growing areas in Brazil begins near the end of May and continues through July, introducing additional volatility into green coffee prices.

Net sales for the third quarter of fiscal 1998 increased 6.5\% to $\$ 58,951,000$ from $\$ 55,336,000$ in the same quarter in the prior fiscal year. Net sales for the first nine months of fiscal 1998 increased $10.2 \%$ to $\$ 182,510,000$ from $\$ 165,581,000$ in the same period of fiscal 1997. Gross profit in the third quarter increased $47.3 \%$ to $\$ 32,249,000$ or $54.7 \%$ of sales, compared to $\$ 21,896,000$ or $39.6 \%$ of sales in fiscal 1997. Operating expenses increased $1 \%$ to $\$ 22,182,000$ in the third quarter as compared to $\$ 21,967,000$ in the same period of the prior fiscal year. Income after taxes for the three months ended March 31, 1998, reached $\$ 8,020,000$, or

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations, Continued
$\$ 4.16$ per share, as compared to $\$ 1,595,000$ or $\$ 0.83$ per share in the same quarter of fiscal 1997. Nine month income for fiscal 1998 reached $\$ 24,030,000$ or $\$ 12.47$ per share as compared to $\$ 13,088,000$ or $\$ 6.79$ per share in the same period of the prior year.

Quarterly Summary of Results
(in thousands of dollars)

|  | $03 / 31 / 97$ | $06 / 30 / 97$ | $09 / 30 / 97$ | $12 / 31 / 97$ | $03 / 31 / 98$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net sales | 55,336 | 59,221 | 59,497 | 64,062 | 58,951 |
| Gross profit | 21,896 | 26,974 | 29,326 | 36,161 | 32,249 |
| Operating income | $(71)$ | 2,510 | 7,652 | 13,377 | 10,067 |
| Net income | 1,595 | 3,602 | 6,228 | 9,782 | 8,020 |

(as a percentage of sales)

|  | $03 / 31 / 97$ | $06 / 30 / 97$ | $09 / 30 / 97$ | $12 / 31 / 97$ | $03 / 31 / 98$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net sales | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| Gross profit | 39.57 | 45.55 | 49.29 | 56.45 | 54.70 |
| Operating income | $(.13)$ | 4.24 | 12.86 | 20.88 | 17.08 |
| Net income | 2.88 | 6.08 | 10.47 | 10.05 | 13.60 |
|  |  |  |  |  |  |
| (in dollars) |  |  |  |  |  |
|  | $03 / 31 / 97$ | $06 / 30 / 97$ | $09 / 30 / 97$ | $12 / 31 / 97$ | $03 / 31 / 98$ |
|  | .83 | 1.86 | 3.23 | 5.08 | 4.16 |

PART II OTHER INFORMATION
Item 1. Legal proceedings. not applicable.
Item 2. Changes in securities. none.
Item 3. Defaults upon senior securities. none.
Item 4. Submission of matters to a vote of none. security holders.

Item 5. Other information.
none.
Item 6. Exhibits and reports on Form 8-K.
(a) Exhibits.
(2) Plan of acquisition, reorganization, arrangement, liquidation or succession. not applicable.
(4) Instruments defining the rights of security holders, including indentures. not applicable.
(11) Statement re computation of per share earnings.
not applicable.
(15) Letter re unaudited interim financial information.
not applicable.
(18) Letter re change in accounting principles.
not applicable.
(19) Report furnished to security holders not applicable.
(22) Published report regarding matters submitted to vote of security holders. not applicable.
(23) Consents of experts and counsel. not applicable.
(24) Power of attorney. not applicable.
(27) Financial Data Schedule See attached Form EX-27.
(99) Additional exhibits.
not applicable.
(b) Reports on Form $8-\mathrm{K}$

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 14, 1998 FARMER BROS. CO.
(Registrant)
John E. Simmons
John E. Simmons
Treasurer and Chief Financial Officer

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3-MOS
    JUN-30-1998
        MAR-31-1998
            11040
            112814
            19184
                        555
                    3 6 9 6 2
        183334
                30803
            5 5 7 2 8
            297270
        1 5 1 2 1
        0
                    0
                    1926
297270
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