SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For Quarter Ended March 31, 2000
Commission file number 0-1375

FARMER BROS. CO.
California
State of Incorporation
Federal ID Number

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PART I. FINANCIAL INFORMATION
Item 1. Financial Statements (Dollars in thousands, except per share data)

> FARMER BROS. CO.
> CONSOLIDATED STATEMENT OF INCOME
> (Unaudited)

For the three months ended March 31,

| 2000 | 1999 | 2000 | 1999 |
| :---: | :---: | :---: | :---: |
| \$ 56, 354 | \$ 55, 207 | \$165,725 | \$167, 650 |
| 18,124 | 20, 054 | 61,822 | 69,287 |
| 38, 230 | 35,153 | 103,903 | 98,363 |
| 21,053 | 20,187 | 61,213 | 60,567 |
| 3,264 | 2,192 | 7,469 | 5,986 |
| 24,317 | 23,009 | 68,682 | 66,553 |
| 13,913 | 12,144 | 35,221 | 31,810 |
| 719 | 605 | 1,988 | 1,792 |
| 2,604 | 2,153 | 7,258 | 6,682 |
| 253 | 363 | 362 | 721 |
| 3,576 | 3,121 | 9,608 | 9,195 |
| 17,489 | 15,265 | 44,829 | 41,005 |
| 7,125 | 6,106 | 18,061 | 16,402 |
| \$ 10, 364 | \$ 9,159 | \$ 26,768 | \$ 24,603 |
| \$5.60 | \$4.83 | \$14.37 | \$12.84 |

For the nine months ended March 31,
\$14.37 \$12.84

| common share | $\$ 0.75$ | $\$ 0.70$ | $\$ 2.25$ | $\$ 2.10$ |
| :--- | :--- | :--- | :--- | :--- |

## FARMER BROS. CO.

## CONSOLIDATED BALANCE SHEETS

(Unaudited)
March 31, June 30,
2000

## ASSETS

Current assets:
Cash and cash equivalents
Short term investments
Accounts and notes receivable, net

| $\$ 18,966$ | $\$ 4,403$ |
| ---: | ---: |
| 67,827 | 122,203 |
| 18,491 | 18,199 |
| 35,180 | 33,675 |
| - | 249 |
| 2,391 | 2,391 |
| 502 | 429 |
| 143,357 | 181,549 |
| 37,120 | 31,543 |
| 3,884 | 3,884 |
| 133,263 | 81,760 |
| 23,046 | 21,382 |
| 5,907 | 4,718 |
| $\$ 346,577$ | $\$ 324,836$ |

LIABILITIES AND SHAREHOLDERS' EQUITY

| Current liabilities: |  |  |
| :--- | ---: | ---: |
| Accounts payable | 6,655 | 4,786 |
| Accrued payroll expenses | 4,465 | 5,388 |
| Other | 8,634 | 5,744 |
| Total current liabilities | 19,754 | 15,918 |
| Accrued postretirement benefits | 18,839 | 17,707 |
| Other long term liabilities | 3,500 | 3,500 |
| Commitments and contingencies | 22,339 | 21,207 |
|  |  |  |
| Shareholders' equity: |  |  |
| Common stock, \$1.00 par value, |  |  |
| authorized 3,000,000 shares; |  |  |
| issued 1,926,414 and outstanding |  |  |
| 1,845,904 shares at March 31, 2000 |  |  |
| and 1,870,754 shares at June 30, 1999 | 1,871 |  |
| Additional paid-in capital | 3,121 |  |
| Unearned ESOP shares | $(13,146)$ | - |
| Retained earnings | 315,015 | $(2,352)$ |
| Accumulated other comprehensive loss | 304,484 | $(515)$ |
| Total shareholders' equity | 287,711 |  |
| Total liabilities and |  |  |
| shareholders' equity | $\$ 346,577$ | $\$ 324,836$ |

The accompanying notes are an integral part of these financial statements.

FARMER BROS. CO.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)
For the nine months ended March 31,

20001999

| Cash flows from operating activities: Net income | \$ 26,768 | \$ 24,603 |
| :---: | :---: | :---: |
| Adjustments to reconcile net income to |  |  |
| net cash provided by operating activities: |  |  |
| Depreciation | 4,240 | 3,988 |
| Other | 678 | (89) |
| Net loss (gain) on investments | 450 | (398) |
| Changes in assets and liabilities: |  |  |
| Accounts and notes receivable | (393) | $(2,142)$ |
| Inventories | $(1,505)$ | 4,221 |
| Income tax receivable | 249 | 453 |
| Prepaid expenses and other assets | $(1,794)$ | $(2,564)$ |
| Accounts payable | 1,869 | 1,144 |
| Accrued payroll expenses and other liabilities | 1,967 | 898 |
| Accrued postretirement benefits | 1,132 | 1,322 |
| Total adjustments | 6,893 | 6,833 |
| Net cash provided by operating activities | \$ 33,661 | \$ 31,436 |

FARMER BROS. CO.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(CONTINUED)
(Unaudited)

|  | For the nine months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2000 |  | 1999 |  |
| Net cash provided by operating activities: | \$ | 33,661 | \$ | 31,436 |
| Cash flows from investing activities: |  |  |  |  |
| Purchases of property, plant and equipment |  | $(11,138)$ |  | $(3,889)$ |
| Proceeds from sales of property, plant and equipment |  | 700 |  | 118 |
| Purchases of investments |  | $(224,639)$ |  | $(486,817)$ |
| Proceeds from sales of investments |  | 224, 037 |  | 487,556 |
| Notes issued |  | - |  | (54) |
| Notes repaid |  | 101 |  | 117 |
| Net cash used in investing activities |  | $(10,939)$ |  | $(2,969)$ |
| Cash flows from financing activities: |  |  |  |  |
| Dividends paid |  | $(4,197)$ |  | $(4,045)$ |
| Purchase of common stock |  | $(3,962)$ |  | $(11,817)$ |
| Net cash (used in) provided by |  |  |  |  |
| financing activities |  | $(8,159)$ |  | 15,862 |
| Net increase in cash and cash equivalents |  | 14,563 |  | 12,605 |
| Cash and cash equivalents at |  |  |  |  |
| Cash and cash equivalents at |  |  |  |  |
| Supplemental disclosure of cash flow |  |  |  |  |
| Income tax payments | \$ | 15,085 | \$ | 14,991 |

Notes to Consolidated Financial Statements (Unaudited)
Note 1. Unaudited Financial Statements
The accompanying unaudited financial statements have been prepared in
accordance with the instructions to Form 10-Q and do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. It is Management's opinion that all adjustments of a normal recurring nature necessary for a fair statement of the results of operations for the interim periods have been made.

Note 2. Investments
The Company hedges interest rate risk in its portfolio of preferred stock. Deferred gains and losses associated with the hedge are ( $\$ 1,088,000$ ) and \$923,000 at March 31, 2000 and June 30, 1999, respectively.

| (In thousands) |  | Gross Unrealized | Gross Unrealized | Fair |
| :---: | :---: | :---: | :---: | :---: |
| March 30, 2000 | Cost | Loss | Gains | Value |
| Current Assets |  |  |  |  |
| Commercial paper | \$ 11,271 | (4) | - | \$ 11,267 |
| U.S. Government |  |  |  |  |
|  | \$ 68,453 | (628) | 2 | \$ 67, 827 |
| Non-Current Assets |  |  |  |  |
| U.S. Government |  |  |  |  |
| Municipal debt | 1,695 | (50) | - | 1,669 |
| Preferred stock | 43,475 | $(1,736)$ | 1,387 | 43,126 |
| Corporate bonds | 7,171 | (241) | - | 6,906 |
| Other | 2,121 | $(1,202)$ | - | 919 |
|  | \$136,569 | \$ 4,695$)$ | \$ 1,389 | \$133, 263 |
|  |  | Gross | Gross |  |
| (In thousands) |  | Unrealized | Unrealized | Fair |
| June 30, 1999 | Cost | Loss | Gains | Value |
| Current Assets |  |  |  |  |
| Commercial paper | \$ 11,895 | - | 27 | \$ 11,922 |
| U.S. Government |  |  |  |  |
| obligations | 110,368 | (126) | 39 | 110,281 |
|  | \$122, 263 | (126) | 66 | \$122, 203 |
| Non-Current Assets |  |  |  |  |
| U.S. Government obligations | \$ 35,015 | (842) |  | \$ 34,173 |
| Municipal debt | 1,695 | (8) | - | 1,687 |
| Preferred stock | 37,538 | (548) | 2,049 | 39,039 |
| Corporate bonds | 5,075 | (461) | - | 4,614 |
| Other | 2,247 | - | - | 2,247 |
|  | \$ 81,570 | $(1,859)$ | 2,049 | \$ 81,760 |

The contractual maturities of debt securities classified as current and noncurrent available for sale are as follows:

| Maturities <br> (In thousands) | Fair Value |  |
| :--- | ---: | ---: |
| Within 1 year | $03 / 31 / 00$ | $06 / 30 / 99$ |
| After 1 year through 5 years | $\$ 7,827$ | $\$ 122,203$ |
|  | 87,288 | 35,860 |
|  | $\$ 155,115$ | $\$ 158,063$ |

Gross realized gains and losses from available for sale securities were $\$ 609,000$ and ( $\$ 1,059,000$ ) at March 31, 2000, and $\$ 1,881,000$ and ( $\$ 1,483,000$ ) at March 31, 1999, respectively.

Note 3. Inventories

| (In thousands) | Processed | Unprocessed | Total |
| :--- | ---: | ---: | ---: |
| March 31, 2000 |  |  |  |
| Coffee | $\$ 3,965$ | $\$ 9,116$ | $\$ 13,081$ |
| Allied products | 11,722 | 3,644 | 15,366 |
| Coffee equipment | 1,856 | 4,877 | 6,733 |
|  | $\$ 17,543$ | $\$ 17,637$ | $\$ 35,180$ |
| June 30, 1999 |  |  |  |
| Coffee | $\$ 3,619$ | $\$ 9,314$ | $\$ 12,933$ |
| Allied products | 11,078 | 3,424 | 14,502 |
| Coffee brewing equipment | 2,258 | 3,982 | 6,240 |
|  | $\$ 16,955$ | $\$ 16,720$ | $\$ 33,675$ |

Note 4. Employee Stock Ownership Plan
On January 1, 2000, the Company established the Farmer Bros. Co. Employee Stock Ownership Plan (ESOP) to provide benefits to all employees. The Board of Directors has authorized a loan of up to $\$ 50,000,000$ to the ESOP to purchase up to 300,000 shares, secured by the stock purchased. The loan will be repaid from the Company's discretionary plan contributions over a fifteen year term at a variable rate of interest, 7.65\% at March 31, 2000.

On March 31, 2000 the ESOP had an outstanding loan balance of $\$ 13,368$, 000 and had purchased 81,875 shares of the Company's common stock.

Shares purchased with the loan proceeds are held by the plan trustee for allocation among the participants as the loan is repaid. The unencumbered shares are allocated to participants using a compensation-based formula. Subject to vesting requirements, allocated shares are owned by participants, and shares are held by the plan trustee until the participant retires.

The Company reports compensation expense equal to the average market price of shares allocated to participants or to be released from collateral during the plan year. The cost of shares purchased by the ESOP which have not been committed to be released or allocated to participants are shown as
a contra-equity account "Unearned ESOP shares" and are excluded from earnings per share calculations. During the fiscal quarter ending March 31, 2000, the Company recorded $\$ 223,000$ of compensation expense related to the ESOP for the plan year ending December 31, 2000.

The ESOP shares as of March 31 are as follows:

Allocated shares
Committed to be released shares 1,365
Unallocated shares 80,510
Total ESOP shares 81,875
Fair value of unearned ESOP shares \$13,368,000
Note 5. Comprehensive Income
The following table presents the Company's comprehensive income for the three and nine month periods ended March 31.

|  | For the three months ended March 31 |  | For the nine months ended March 31 |  |
| :---: | :---: | :---: | :---: | :---: |
| (In thousands) | 2000 | 1999 | 2000 | 1999 |
| Net income | \$10,364 | \$ 9,159 | \$26,768 | \$24,603 |
| Unrealized investment gains (losses), net | (445) | 340 | $(1,837)$ | $(1,301)$ |
| Total comprehensive income | \$ 9,919 | \$ 9,499 | \$24,931 | \$23,302 |

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Net sales for the third quarter of fiscal 2000 increased $2 \%$ to \$56,354,000 as compared to $\$ 55,207,000$ in the same quarter of the prior fiscal year, as a result of increased allied product sales. Fiscal 2000 year to date net sales decreased $1 \%$ to $\$ 165,725,000$ from $\$ 167,650,000$ in the same period of fiscal 1999. This decrease is primarily the result of lower roast coffee sales volume partially offset by increased allied product sales.
Lower green coffee costs during the most recent fiscal quarter resulted in an $9 \%$ increase in gross profit to $\$ 38,230,000$ from $\$ 35,153,000$ in the prior fiscal year, and fiscal year to date gross profit increased 6\% to $\$ 103,903,000$ as compared to $\$ 98,363,000$ in the first nine months of fiscal 1999.

Operating expenses increased $6 \%$ to $\$ 24,317,000$ in the third quarter of fiscal 2000 from $\$ 23,009,000$ in the same quarter of the prior fiscal year and operating expenses for the first three quarters of fiscal 2000 increased $3 \%$ to $\$ 68,682,000$ from $\$ 66,553,000$ in the same period of the prior fiscal year. This increase is primarily from increases in employee benefit expenses (payroll, medical costs, ESOP and retirement benefits), offset by lower costs of coffee brewing equipment.

Net income for the third quarter of fiscal 2000 reached \$10,364,000, or $\$ 5.60$ per share, as compared to $\$ 9,159,000$, or $\$ 4.83$ per share, in the same quarter of fiscal 1999. Net income for the first three quarters of fiscal 2000 reached $\$ 26,768,000$, or $\$ 14.37$ per share, as compared to $\$ 24,603,000$, or \$12.84 per share, in the same period of fiscal 1999.

QUARTERLY SUMMARY OF RESULTS
(In thousands of dollars)

|  | $03 / 31 / 99$ | $06 / 30 / 99$ | $09 / 30 / 99$ | $12 / 30 / 99$ | $03 / 31 / 00$ |
| :--- | :---: | ---: | ---: | ---: | ---: |
| Net sales | 55,207 | 53,921 | 53,068 | 56,303 | 56,354 |
| Gross profit | 35,153 | 33,374 | 32,770 | 32,903 | 38,230 |
| Operating income | 12,144 | 4,960 | 10,849 | 10,459 | 13,913 |
| Net income | 9,159 | 4,262 | 8,088 | 8,316 | 10,364 |
|  |  |  |  |  |  |
| (As a percentage of sales) |  |  |  |  |  |
|  | $03 / 31 / 99$ | $06 / 30 / 99$ | $09 / 30 / 99$ | $12 / 30 / 99$ | $03 / 31 / 00$ |
| Net sales | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| Gross profit | 63.67 | 61.89 | 61.75 | 58.44 | 67.84 |
| Operating income | 22.00 | 9.20 | 20.44 | 18.58 | 24.69 |
| Net income | 16.59 | 7.90 | 15.24 | 14.77 | 18.39 |
|  |  |  |  |  |  |
| (In dollars ) |  |  |  |  |  |
|  | $03 / 31 / 99$ | $06 / 30 / 99$ | $09 / 30 / 99$ | $12 / 30 / 99$ | $03 / 31 / 00$ |
| EPS | 4.83 | 2.29 | 4.32 | 4.45 | 5.60 |

Item 3. Quantitative and Qualitative Disclosures about Market Risk Financial Markets

Securities are recorded at fair value and unrealized gains or losses have been recorded as other comprehensive income. The Company maintains two distinct portfolios of securities, both portfolios are classified as available for sale.

The Company's portfolio of investment grade money market instruments includes bankers acceptances, discount commercial paper, federal agency issues and treasury securities. As of March 31, 2000, over $20 \%$ of these funds were invested in instruments with maturities shorter than three months, which are included in cash equivalents. The remaining balance matures during fiscal 2001 and 2002. This portfolio's interest rate risk is unhedged. Its average maturity is approximately 287 days and a 100 basis point move in the Fed Funds Rate is illustrated in the following table.

Market Value of March 31, 2000 Fixed Income Investments

Change in Market
Value of Fixed Income Investments

$$
\$ 165,005
$$

|  | $\$$ |
| :---: | :---: |
| $\$$ | 1,634 |
| $\$$ | 0 |
| $\$$ | $(1,634)$ |

$$
\$ 163,371
$$

- 100 b.p.
unchanged +100 b.p.

$$
\text { \$161, } 737
$$

The Company is exposed to market value risk arising from changes in interest rates on its portfolio of preferred securities. The Company reviews the interest rate sensitivity of these securities and (a) enters into "short positions" in futures contracts on U.S. Treasury securities or (b) holds put options on such futures contracts in order to reduce the impact of certain interest rate changes on such preferred stocks. Specifically, the Company attempts to manage the risk arising from changes in the general level of interest rates. The Company does not transact in futures contract or put options for speculative purposes.

The following table demonstrates the impact of varying interest rate changes based on the preferred stock holdings, futures and options positions, and market yield and price relationships at March 31, 2000. This table is predicated on an "instantaneous" change in the general level of interest rates and assumes predictable relationships between the prices of preferred securities holdings, the yields on U.S. Treasury securities, and related futures and options.

Interest Rate Changes
(In thousands)

| Market Value at March 31, 2000 | Change in Market |
| :--- | :--- |
| Preferred Futures and $\quad$ Total | Value of Total |


| -200 basis points ("b.p.") | \$52,098.5 | - | \$52,098.5 | \$6,662.6 |
| :---: | :---: | :---: | :---: | :---: |
| -100 b.p. | 48,842.6 | 1.2 | 48,843.9 | 3,407.9 |
| Unchanged | 45,142.2 | 293.7 | 45,435.9 |  |
| +100 b.p. | 41,434.3 | 2,855.8 | 44,290.1 | $(1,145.8)$ |
| 200 b.p. | 37,977.3 | 6,114.4 | 44, 091.7 | (1,344.2) |

The number and type of futures and options contracts entered into depends on the specific maturity and issuer redemption provisions for each preferred security held, the slope of the Treasury yield curve, the expected volatility of Treasury yields, and the costs of using futures and/or options. At March 31, 2000 the hedge consisted entirely of put options on the U.S. Treasury Bond futures contract.

Commodity Price Changes
The Company is exposed to commodity price risk arising from changes in the market price of green coffee. The Company prices its inventory on the LIFO basis. In the normal course of business, the Company enters into commodity purchase agreements with suppliers, and futures contracts to hedge exposure to inventory price fluctuations. The Company does not transact in futures contracts or put options for speculative purposes.

The following table demonstrates the impact of changes in the price of green coffee inventory and hedge instruments at March 31, 2000. It assumes an immediate change in the price of green coffee, and the demonstrable relationship between the price of green coffee and the valuations of coffee index futures and put options and relevant commodity purchase agreements at March 31, 2000, and does not take into account fluctuations of inventory levels and futures and options activity.

Commodity Risk Disclosure
(In thousands)

| Coffee Cost <br> Change | Coffee <br> Inventory | Market Value of <br> March 31, 2000 <br> Futures \& Options | Totals | Change in <br> Market Value |
| :--- | :---: | :---: | :---: | :---: |
| $--10 \%$ | $\$ 13,081$ | $\$ 363$ | $\$ 13,444$ | $\$ 546$ |
| unchanged | 13,081 | $(183)$ | 12,898 | 0 |
| $+10 \%$ | 13,081 | $(729)$ | 12,352 | $(546)$ |

At March 31, 2000 the hedge consisted of commodity futures with maturities shorter than three months.

## PART II OTHER INFORMATION

Item 1. Legal proceedings. not applicable.
Item 2. Change in securities.
none.
Item 3. Defaults upon senior securities.
none.
Item 4. Submission of matters to a vote of security holders. none.
Item 5. Other information.
none.

Item 6. Exhibits and reports on Form 8-K.
(a) Exhibits.
(2) Plan of acquisition, reorganization,
arrangement, liquidation or succession. not applicable.
(4) Instruments defining the rights of security holders, including identures. not applicable.
(11) Statement re computations of per share earnings. not applicable.
(15) Letter re unaudited interim financial information. not applicable.
(18) Letter re change in accounting principles.
not applicable.
(19) Report furnished to security holders. not applicable.
(22) Published report regarding matters submitted to vote of security holders. not applicable.
(23) Consents of experts and counsel. not applicable.
(24) Power of attorney. not applicable.
(27) Financial Data Schedule. See attached Form Ex-27.
(99) Additional exhibits.
(b) Reports on Form 8-K.
not applicable.
December 21, 1999.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 12, 2000

FARMER BROS. CO.
John E. Simmons
John E. Simmons
Treasurer and Chief Financial Officer

```
3-MOS
    JUN-30-2000
        MAR-31-2000
            18966
            67827
            1 8 4 9 1
                    470
            35180
        143357
                                    3 7 1 2 0
            58742
            346577
        19754
        0
                    0
                    1846
346577
                344731
        0
                                    5 6 3 5 4
            5 6 3 5 4
                                    18124
            24317
            0
            0
        0
        17489
            7 1 2 5
        1 0 3 6 4
            0
            0
                    0
            10364
                    5.60
            5.60
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