## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549
FORM 10-K

## ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended June 30, 2000<br>Commission file number: 0-1375

FARMER BROS. CO.

California 95-0725980
State of Incorporation
Federal ID Number
20333 South Normandie Avenue, Torrance, California Registrant's address
(310) 787-5200

Registrant's telephone number
Securities registered pursuant to Section $12(b)$ of the Act: None
Securities registered pursuant to Section $12(\mathrm{~g})$ of the Act:
Title of each class Name of each exchange on
which registered
Common stock, \$1.00 par value OTC

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
YES [X] NO [ ]
Number of shares of Common Stock, \$1.00 par value, outstanding as of August 7, 2000: 1,926, 414 and the aggregate market value of the common shares held by non-affiliates of the Registrant was approximately $\$ 129$ million.

## Documents Incorporated by Reference

Certain portions of the Registrant's definitive Proxy Statement to be filed pursuant to Regulation 14A of the Securities Exchange Act of 1934, as amended, in connection with the Annual Meeting of Shareholders of the Registrant to be held November 27, 2000 are incorporated by reference into Part III of this report.

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## PART I

Item 1. Business
General: Farmer Bros. Co. was incorporated in California in 1923, and is in the business of roasting, packaging and distributing coffee and allied products to restaurants, hotels, hospitals, convenience stores and fast food outlets.

Raw Materials and Supplies: Our primary raw material is green coffee. Roast coffee sales account for approximately $54 \%$ of revenues. Coffee purchasing, roasting and packaging takes place at our Torrance, California plant, which is also the distribution hub for our branches. Green coffee is purchased through domestic commodity brokers. Coffee is an agricultural commodity, and is subject to fluctuations of both price and supply. We have not been confronted by shortages in the supply of green coffee. Green coffee is grown outside the United States and can be subject to volatile price fluctuations resulting from concerns about crop availability and related conditions, such as weather, political events and social instability in coffee producing nations. Government actions and trade restrictions between our own and foreign governments can also influence prices.

Green coffee prices continue to be affected by the actions of producer organizations. The most prominent of these are the Colombian Coffee Federation (CCF), the Association of Coffee Producing Countries (ACPC) and the International Coffee Organization (ICO). These organizations seek to increase green coffee prices, largely by attempting to restrict supplies, thereby limiting the availability of green coffee to coffee consuming nations.

Trademarks \& Patents: We own approximately 38 registered U.S. trademarks which are integral to customer identification of our products. It is not possible to assess the impact of the loss of such identification.

Seasonality: We experience some seasonal influences. The winter months are the best sales months. Our product line and geographic diversity provides some sales stability during the summertime decline in coffee consumption during the warmer months.

Distribution: Our products are distributed by our selling divisions from 97 branches located in most large cities throughout the 29 western states. The diversity of the product line (over 300 products) and size of the geographic area served requires each branch to maintain a sizable inventory. We operate our own trucking fleet to more effectively control the supply of these warehouses.

Customers: No customer represents a significant concentration of sales. The loss of any one or more of the larger customer accounts would have no material adverse effect on us. Customer contact and service quality, which is integral to our sales effort, is often secondary to product pricing for customers with their own distribution systems.

Competition: We face competition from many sources, including multinational companies like Procter and Gamble, Nestle and Philip Morris, grocery distributors like Sysco and U.S. Food Service and regional roasters like Boyd Coffee Co., Lingle Bros. and Royal Cup. We have some competitive advantages due to our longevity, strong regional roots and sales and service force. Our customer base is price sensitive and we are often faced with price competition.

Working Capital: We finance our operations internally. We believe that working capital from internal sources will be adequate for the coming year.

Foreign Operations: We have no material revenues that result from foreign operations.

Other: On June 30, 2000, we employed 1,115 employees; 455 are subject to collective bargaining agreements. The effects of compliance with government provisions regulating discharge of materials into the environment have not had a material effect on our financial condition or results of operations. The nature of our business does not provide for maintenance of or reliance upon a sales backlog.

Item 2. Properties
Our largest facility is the $474,000 \mathrm{sq} . \mathrm{ft}$. roasting plant, warehouses and administrative offices in Torrance, California. We believe the existing plant will continue to provide adequate production capacity for the foreseeable future.

Item 3. Legal Proceedings
We are a defendant in various legal proceedings incidental to our business which are ordinary and routine. It is our opinion that the resolution of these lawsuits will not have a material impact on our financial condition or results of operations.

Item 4 Submission of Matters to a Vote of Security Holders
None.
PART II
Item 5. Market for Registrant's Common Equity and Related Shareholder Matters

We have one class of common stock which is traded in the over the counter market. The bid prices indicated below are as reported by NASDAQ and represent prices between dealers, without including retail mark up, mark down or commission, and do not necessarily represent actual trades.

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|  | High | Low | Dividend | High | Low | Dividend |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1st Quarter | $\$ 208.00$ | $\$ 164.00$ | $\$ 0.75$ | $\$ 239.00$ | $\$ 174.88$ | $\$ 0.70$ |

2nd Quarter
3rd Quarter 4th Quarter
174.75
179.00
191.13
158.00
150.00
0.75
228.00
180.00
0.70
158.00
211.00
0.70
183.00
0.70

There were 541 holders of record on July 21, 2000.
Item 6. Selected Financial Data
(In thousands, except per share data)

|  | 2000 | 1999 | 1998 | 1997 | 1996 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net sales | $\$ 218,688$ | $\$ 221,571$ | $\$ 240,092$ | $\$ 224,802$ | $\$ 224,075$ |
|  |  |  |  |  |  |
| Income from operations | 48,965 | 36,770 | 40,955 | 16,789 | 29,198 |
| Net income | 37,576 | 28,865 | 33,400 | 16,690 | 23,363 |
| Net income per share | $\$ 20.22$ | $\$ 15.16$ | $\$ 17.34$ | $\$ 8.66$ | $\$ 12.13$ |
| Total assets | $\$ 353,467$ | $\$ 324,836$ | $\$ 307,012$ | $\$ 276,849$ | $\$ 260,890$ | Dividends declared per

share
$\$ 3.00$
$\$ 2.80$
$\$ 2.55$
\$2.40
\$2.15

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

Liquidity and Capital Resources
We continue to maintain a strong working capital position, and believe cash requirements for the coming year will be provided by internal sources. We have no major commitments for capital expenditures at this time.

During fiscal 2000 the Board of Directors established an internally leveraged Employee Stock Ownership Plan (ESOP). The Board authorized a loan of up to $\$ 50,000,000$ to the ESOP to purchase up to 300,000 shares of our common stock. At June 30, 2000, the ESOP loan balance is $\$ 14,136,000$. We anticipate that future ESOP loan advances will be funded by internal sources.
(In thousands except ratio data)

Current assets
Current liabilities
Working capital
Quick ratio
Capital Expenditures

2000
\$188, 560
16,966
\$171, 594
8.74:1
\$ 14,130

1999
\$181, 549
15,918
\$165, 631

$$
9.09: 1
$$

\$ 6,167

1998
\$194, 828
16,159
\$178, 699
9.46:1
\$ 3,035

Results of Operations
Fiscal year 2000 operations did not vary dramatically from the results of the prior two years. The volatile green coffee market presented us with opportunities to reduce our cost of raw materials for 2000, as supplies of green coffee were abundant. The green coffee market has been especially volatile since the Brazilian frosts in 1994. Perceived coffee shortages have, in the past, resulted in green coffee cost fluctuations of more than 100\%. During fiscal 2000, green coffee costs increased nearly $40 \%$ in the first half of the year, decreasing to beginning of the year levels by the first of June 2000. During the month of June 2000, green coffee costs increased over $30 \%$ as the result of a weather threat to the Brazilian coffee crop. Although sales volume continued to decline in 2000 as compared to 1999 to 1998, improved profit margins, especially green coffee margins, enabled us to realize record earnings in 2000.

Net sales decreased to $\$ 218,688,000$ in 2000 as compared to $\$ 221,271,000$ in 1999, and $\$ 240,092,000$ in 1998. Gross profit increased to $\$ 141,719,000$ in 2000 , or $65 \%$ of sales, compared to $\$ 131,737,000$ in 1999 , or $59 \%$ of sales, and $\$ 132,124,000$ in 1998, or $55 \%$ of sales.

Operating expenses, composed of selling and general and administrative expenses have remained comparatively stable, decreased to \$92,754,000 in 2000 from $\$ 94,967,000$ in 1999 and $\$ 91,169,000$ in 1998. Other income, increased to $\$ 12,254,000$ in 2000 as compared to $\$ 11,745,000$ in 1999, and \$11,882,000 in 1998.

Income before taxes reached $\$ 61,219,000$ or $28 \%$ of sales in 2000 , as compared to $\$ 48,515,000$ or $22 \%$ of sales in 1999 and $\$ 52,837,000$ or $22 \%$ of sales in 1998. Net income for fiscal year 2000 reached $\$ 37,576,000$, or $\$ 20.22$ per share, as compared to $\$ 28,865,000$, or $\$ 15.16$ per share, in 1999 and $\$ 33,400,000$, or $\$ 17.34$ per share, in 1998.

| 2000 | 1999 | 1998 |
| :---: | :---: | :---: |
| $\$ 20.22$ | $\$ 15.16$ | $\$ 17.34$ |

Net sales
Cost of goods sold
Gross profit
Operating expenses
Income from operations
Provisions for income taxes
Net income
Change in Earnings Per Share

| $(1.3) \%$ | $(7.7) \%$ |
| :---: | :---: |
| $(14.3) \%$ | $(16.8) \%$ |
| $7.6 \%$ | $(0.3) \%$ |
| $(2.3) \%$ | $4.2 \%$ |
| $33.2 \%$ | $(10.2) \%$ |
| $20.3 \%$ | $1.1 \%$ |
| $30.2 \%$ | $(13.6) \%$ |

A summary of the change in earnings per share, which highlights factors discussed earlier, is as follows:

Coffee: | Prices |  |
| :--- | :--- |
|  | Volume |
|  | Cost |
|  | Gross profit |

| Per Share Earnings | Per Share Earnings |
| :---: | :---: |
| $2000 \mathrm{vs} .1999$. | 1999 vs .1998 |
| $\$(0.67)$ | $\$(6.65)$ |
| $(2.89)$ | $(4.96)$ |
| 6.86 | 9.55 |
| 3.30 | $(2.06)$ |
| 2.12 | 1.86 |
| 1.19 | $(2.00)$ |
| 0.27 | $(0.07)$ |
| $(2.15)$ | $(0.11)$ |
| 0.33 | 0.20 |
| $\$ 5.06$ | $\$(2.18)$ |

## Price Risk

Our operations are significantly impacted by the world market for our primary product: coffee. Coffee is an agricultural product that is produced in many nations around the world. Although it is consumed in those nations, the largest coffee consuming nation is the United States, followed by the nations of Western Europe. Green coffee is traded domestically on the Coffee, Sugar \& Cocoa Exchange (CSCE) in New York and is one of the largest and most volatile commodity markets.

The most important aspect of our operation is to secure a consistent supply of coffee. Some proportion of green coffee price fluctuations can be passed through to our customers, even if lagging the market changes; but maintaining a steady supply of green coffee is essential to keep inventory levels low and sufficient stock to meet customer needs. We purchase our coffee through established coffee brokers, many of which are large international firms, to help minimize the risk of default on coffee deliveries. We purchase much of our coffee on forward contracts for delivery as long as six months in the future. Sometimes these contracts are fixed price contracts, regardless of the change in price of green coffee between the contract and delivery dates. At other times these contracts are variable price contracts, that allow the delivered price of contracted coffee to reflect the market price of coffee at the delivery date.

We occasionally use futures contracts to hedge exposure to coffee price fluctuations. Gains on hedging transactions are deferred as an adjustment to the carrying value of the inventory. Losses on the hedging transactions are recognized in earnings currently and our green coffee inventory is adjusted currently through its LIFO methodology. Futures contracts not designated as hedges, and terminations of contracts designed as hedges are marked to market and changes are recognized in current earnings. There were no open contracts at June 30, 2000 and 1999.

## Accounting Pronouncements

Derivatives and Hedging Activities
In June 1998, the Financial Accounting Standards Board (FASB) issued Statement No. 133, "Accounting for Derivative Instruments and Hedging Activities", as amended by SFAS No. 138, "Accounting for Certain Derivative Instruments and Certain Hedging Activities-An Amendment of FASB Statement 133." The statements require the Company to recognize all derivatives on the balance sheet at fair value. Derivatives that are not designated as hedges must be adjusted to fair value through income. If the derivative is a hedge, depending on the nature of the hedge, changes in the fair value of derivatives are either offset against the change in fair value of assets, liabilities or firm commitments through earnings or recognized in other comprehensive income until the hedged item is recognized in earnings. The ineffective portion of a derivative's change in fair value will be immediately recognized in earnings. As discussed in Note 1 to the consolidated financial statements, the adoption of Statement Nos. 133 and 138 on July 1, 2000 will result in the recognition of additional expense in the amount of $\$ 4,410,000$ recognized in the statement of net income and a reduction of $\$ 4,410,000$ in other comprehensive loss.

Securities are recorded at fair value and unrealized gains or losses have been recorded as a separate component of shareholders equity. We maintain two distinct portfolios of securities, both portfolios are classified as available for sale at June 30, 2000.

Our portfolio of investment grade money market instruments includes bankers acceptances, discount commercial paper, medium term notes and federal agency issues and treasury securities. As of June 30,2000 over $72 \%$ of these funds were invested in instruments with maturities shorter than one year. The remaining balance matures during fiscal 2001 and 2002. This portfolio's interest rate risk is unhedged. Its average maturity is approximately 251 days. A 100 basis point move in the general level of interest rates would result in a change in the market value of the portfolio of approximately $\$ 1,815,000$.

We are exposed to market value risk arising from changes in interest rates on our portfolio of preferred securities. We review the interest rate sensitivity of these securities and (a) enter into "short positions" in futures contracts on U.S. Treasury securities or (b) hold put options on such futures contracts in order to reduce the impact of certain interest rate changes on such preferred stocks. Specifically, we attempt to manage the risk arising from changes in the general level of interest rates. We do not transact in futures contracts or put options for speculative purposes.

The following table demonstrates the impact of varying interest rate changes based on the preferred stock holdings, futures and options positions, and market yield and price relationships at June 30, 2000. This table is predicated on an instantaneous change in the general level of interest rates and assumes predictable relationships between the prices of preferred securities holdings, the yields on U.S. Treasury securities and related futures and options.

Interest Rate Changes
(In thousands)

| Market Value at June 30, 2000 | Change in Market |  |
| :---: | :---: | :---: |
| Preferred | Futures and | Total |
| Securities | Options | Volue of Total |


| ---200 | basis points | "(b.p.")\$51, 115.0 | 0.0 | $\$ 51,115.0$ |
| :--- | :---: | :---: | :---: | :---: |
| - - -100 b.p. | $47,900.5$ | 2.4 | $47,902.9$ | $3,345.1$ |
| Unchanged | $44,215.0$ | 554.9 | $44,769.9$ | 0.0 |
| +100 b.p. | $40,537.4$ | $3,853.9$ | $44,391.3$ | $(378.6)$ |
| +200 b.p. | $37,116.3$ | $7,066.9$ | $44,183.2$ | $(586.7)$ |

The number and type of futures and options contracts entered into depends on, among other items, the specific maturity and issuer redemption provisions for each preferred security held, the slope of the Treasury yield curve, the expected volatility of Treasury yields, and the costs of using futures and/or options.

Commodity Price Changes
We are exposed to commodity price risk arising from changes in the market price of coffee. We try to manage this risk by adjusting our inventory position. Commodity hedge instruments are sometimes used, depending on market conditions. As of June 30, 2000 there were no open hedge positions. See Items 1 and 7 for further discussion of inventory and price risk.
Item 8. Financial Statements and Supplementary Data

## REPORT OF INDEPENDENT AUDITORS

To the Board of Directors and Shareholders of Farmer Bros. Co. and Subsidiary

We have audited the accompanying consolidated balance sheets of Farmer Bros. Co. and Subsidiary (the "Company") as of June 30, 2000 and 1999, and the related consolidated statements of income, cash flows, and shareholders' equity for the three years ended June 30, 2000. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We
believe that our audits provide a reasonable basis for our opinion.
In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Farmer Bros. Co. and Subsidiary at June 30, 2000 and 1999, and the consolidated results of their operations and their cash flows for each of the three years in the period ended June 30, 2000, in conformity with accounting principles generally accepted in the United States.
/s/Ernst \& Young LLP

Long Beach, California
September 15, 2000
FARMER BROS. CO.
CONSOLIDATED BALANCE SHEETS
(Dollars in thousands, except per share data)

| ASSETS | $\begin{gathered} \text { June 30, } \\ 2000 \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 1999 \end{gathered}$ |
| :---: | :---: | :---: |
|  |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$ 15,504 | \$ 4,403 |
| Short term investments | 114,346 | 122, 203 |
| Accounts and notes receivable, net | 18,494 | 18,199 |
| Inventories | 36,770 | 33,675 |
| Income tax receivable | 1,340 | 249 |
| Deferred income taxes | 1,224 | 2,391 |
| Prepaid expenses | 882 | 429 |
| Total current assets | 188,560 | 181,549 |
| Property, plant and equipment, net | 38,741 | 31,543 |
| Notes receivable | 3, 081 | 3,884 |
| Long term investments | 94,243 | 81,760 |
| Other assets | 23,975 | 21,382 |
| Deferred income taxes | 4, 867 | 4,718 |
| Total assets | \$353, 467 | \$324, 836 |

LIABILITIES AND SHAREHOLDERS' EQUITY
Current liabilities:
Accounts payable
Accrued payroll expenses
Other

Accrued postretirement benefits

| $\$ 5,921$ | $\$$ | 4,786 |
| ---: | ---: | ---: |
| 5,953 | 5,388 |  |
| 5,092 | 5,744 |  |
| 16,966 |  | 15,918 |
|  |  |  |
| 19,198 | 17,707 |  |
| 4,190 | 3,500 |  |
| 23,388 | 21,207 |  |

Commitments and contingencies
Shareholders' equity:
Common stock, \$1.00 par value, authorized 3,000,000 shares; issued 1,926,414 and outstanding 1,926,414 in 2000 and 1,870,754 in 1999
Additional paid-in capital

| 1,926 | 1,871 |
| ---: | ---: |
| 16,359 | 3,164 |
| 311,153 | 283,191 |
| $(13,679)$ | - |
| $(2,646)$ | $(515)$ |
| 313,113 | 287,711 |

Unearned ESOP shares
Accumulated other comprehensive loss $(2,646)$

287, 711
Total shareholders' equity
313, 113
\$324, 836

The accompanying notes are an integral part of these financial statements. FARMER BROS. CO.
CONSOLIDATED STATEMENTS OF INCOME
(Dollars in thousands, except share data)

|  | 2000 | 1999 | 1998 |
| :--- | :---: | ---: | ---: |
| Net sales | $\$ 218,688$ | $\$ 221,571$ | $\$ 240,092$ |
| Cost of goods sold | 76,969 | 89,834 | 107,968 |
|  | 141,719 | 131,737 | 132,124 |
| Selling expense | 82,858 | 81,321 | 82,207 |
| General and administrative expense | 9,896 | 13,646 |  |
| 8,962 | 92,754 | 94,967 | 91,169 |
| Income from operations | 48,965 | 36,770 | 40,955 |
| Other income: |  |  |  |
| $\quad$ Dividend income | 2,741 | 2,388 | 2,591 |
| $\quad$ Interest income | 10,080 | 8,870 | 8,055 |
| Other, net | $(567)$ | 487 | 1,236 |
|  | 12,254 | 11,745 | 11,882 |
| Income before taxes | 61,219 | 48,515 | 52,837 |
| Income taxes | 23,643 | 19,650 | 19,437 |
| Net income | $\$ 37,576$ | $\$ 28,865$ | $\$ 33,400$ |
| Net income per common share | $\$ 20.22$ | $\$ 15.16$ | $\$ 17.34$ |
| Weighted average |  |  |  |
| shares outstanding | $1,858,034$ | $1,903,420$ | $1,926,414$ |

The accompanying notes are an integral part of these financial statements. FARMER BROS. CO.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Dollars in thousands)

|  | For the years ended June 30, |  |  |
| :---: | :---: | :---: | :---: |
| Cash flows from operating activites: | 2000 | 1999 | 1998 |
| Net income | $\$ 37,576$ | $\$ 28,865$ | $\$ 33,400$ |


| Adjustments to reconcile net income to net cash |  |  |  |
| :--- | ---: | ---: | ---: |
| provided by operating activities: |  |  |  |
| Depreciation | 5,628 | 5,202 | 4,980 |
| Deferred income taxes | 2,505 | $(993)$ | $(1,912)$ |
| Loss on sales of assets | 686 | $(195)$ | $(72)$ |
| ESOP contribution expense | 489 | - | - |
| Net (gain) loss on investments | 1,502 | 13 | $(864)$ |
| Change in assets and liabilities: |  | $(335)$ | $(177)$ |
| Accounts and notes receivable | $(3,095)$ | 4,392 | $(2,895)$ |
| Inventories | $(1,091)$ | 400 | 1,567 |
| Income tax receivable | $(3,128)$ | $(1,841)$ | $(1,298)$ |
| Prepaid expenses and other assets | 1,135 | $(819)$ | $(1,905)$ |
| Accounts payable |  |  |  |
| Accrued payroll and expenses | $(87)$ | 578 | 1,684 |
| and other liabilities | 1,491 | 1,766 | 1,594 |


| Other long term liabilities | 690 | 3,500 | - |
| :--- | ---: | ---: | ---: |
| Total adjustments | 6,390 | 11,826 | 1,848 |
| Net cash provided by operating activities | $\$ 43,966$ | $\$ 40,691$ | $\$ 35,248$ |

The accompanying notes are an integral part of these financial statements.
FARMER BROS. CO. CONSOLIDATED STATEMENTS OF CASH FLOWS
(Dollars in thousands)


The accompanying notes are an integral part of these financial statements. FARMER BROS. CO.
CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY
(Dollars in thousands, except share data)

|  | Accumulated |  |
| :--- | :--- | :--- |
| Common | Stock Pditional Paid-in Retained ESOP Comprehensive |  |
| Shares Amount Capital Earnings Shares Income (Loss) Total |  |  |


| Balance at |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| June 30, 1997 1,926,414 \$1,926 | \$568 | \$242,907 | \$- | \$ 721 | 246,122 |
| Comprehensive income |  |  |  |  |  |
| Net income |  | 33,400 |  |  | 33,400 |
| Change in unrealized gain on |  |  |  |  |  |
| Total comprehensive income |  |  |  |  | 33,702 |
| Dividends (\$2.55 per share) (4,912) ${ }_{\text {Balance at }}(4,912)$ |  |  |  |  |  |
|  |  |  |  |  |  |
| Comprehensive income |  | 28,865 |  |  | 28,865 |
| Net income |  |  |  |  |  |
| Other comprehensive income, net of taxes (\$1,024) |  |  |  |  |  |
| Change in unrealized gain on available for sale securities$(1,939) \quad(1,939)$ |  |  |  |  |  |
| Reclassification adjustment for realized gain |  |  |  | $\begin{gathered} 401 \\ (1,538) \end{gathered}$ | $\begin{gathered} 401 \\ (1,538) \end{gathered}$ |
| Total comprehensive income |  |  |  |  | 27,327 |
| Dividends (\$2.80 per share) (5,344) (5,344) |  |  |  |  |  |
| Common stockrepurchased $\quad(71,621) \quad(71) \quad(21) \quad(11,725)$ |  |  |  |  |  |
| Common stock |  |  |  |  |  |
| Balance at |  |  |  |  |  |
| June 30, 1999 1,870,754 \$1,871 | \$3,164 | \$283,191 | \$- | \$(515) | \$287,711 |
| Comprehensive income |  |  |  |  |  |
| Net income |  | 37,576 |  |  | 37,576 |
| Other comprehensive income, net of taxes $(\$ 1,487)$ |  |  |  |  |  |
| Change in unrealized gain on |  |  |  |  |  |
| Reclassification adjustment |  |  |  |  |  |
| for realized gain |  |  |  | $\begin{gathered} 381 \\ (2,131) \end{gathered}$ | $\begin{gathered} 381 \\ (2,131) \end{gathered}$ |
| Total comprehensive income |  |  |  |  | 35,445 |
| Dividends (\$3.00 per share) (5,580) (5,580) |  |  |  |  |  |
| repurchased (25,715) (26) (43) (4,034) (4,103) |  |  |  |  |  |
| Common stock |  |  |  |  |  |
| ESOP contributions |  |  | (849) |  | (849) |
| ESOP costs | 32 |  | 457 |  | 489 |
| Balance at |  |  |  |  |  |
| June 30, 2000 1,926,414 \$1,926 | \$16,359 | \$311,153 | $(\$ 13,679)$ | $(\$ 2,646)$ | \$313,113 |

The accompanying notes are an integral part of these financial statements. Notes to Consolidated Financial Statements

## Note 1 Summary of Significant Accounting Policies

Organization
The Company, which operates in one business segment, is in the business of roasting, packaging, and distributing coffee and allied products through direct sales to restaurants, hotels, hospitals, convenience stores and fast food outlets. The Company's products are distributed by its selling divisions from 97 branches located in most large cities througout the 29 western states.

Principles of Consolidation
The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiary FBC Finance Company. All significant intercompany balances and transactions have been eliminated.

Financial Statement Preparation
The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Cash Equivalents
The Company considers all highly liquid investments with a maturity of 30 days or less when purchased to be cash equivalents.

## Investments

The Company's investments have been recorded at fair value and have been classified as "available for sale". Any unrealized gains or losses have been recorded as a separate component of shareholders' equity. The cost of investments sold is determined on the specific identification method. Dividend and interest income is accrued as earned.

Inventories
Inventories are valued at the lower of cost or market. Costs of coffee and allied products are determined on the Last In, First Out (LIFO) basis. Costs of coffee brewing equipment manufactured are accounted for on the First In, First Out (FIFO) basis.

In the normal course of business, the Company enters into commodity purchase agreements with suppliers and futures contracts to hedge exposure to inventory price fluctuations. Gains on the hedging transactions are deferred as an adjustment to the carrying amount of the inventory and are recognized in income at the time of the sale of inventory. Losses on the hedging transactions are recognized in earnings currently as the Company believes this appropriately reflects its LIFO methodology. Futures contracts not designated as hedges, and terminations of contracts designated as hedges, if any, are marked to market, and changes are recognized in earnings currently. No futures contracts or contracts designated as hedges were outstanding at June 30, 2000 or 1999. In the event of non-performance by the counterparties, the Company could be exposed to credit and supply risk. The Company monitors the financial viability of the counterparties in an attempt to minimize this risk.

Property, Plant and Equipment
Property, plant and equipment is carried at cost, less accumulated
depreciation. Depreciation of buildings and facilities is computed using the straight-line method. All other assets are depreciated using the sum-of-the years' digits and straight-line methods. The following useful lives are used:

| Building and facilities | 10 to 30 years |
| :--- | ---: |
| Machinery and equipment | 3 to 5 years |
| Office furniture and equipment |  |
| 5 years |  |

When assets are sold or retired the asset and related depreciation allowance are eliminated from the records and any gain or loss on disposal is included in operations. Maintenance and repairs are charged to expense, betterments are capitalized.

Deferred income taxes are determined based on the temporary differences between the financial reporting and tax bases of assets and liabilities, using enacted tax rates in effect for the year in which differences are expected to reverse.

Revenue Recognition
Sales and the cost of products sold are recorded at the time of delivery to the customer.

Earnings Per Common Share
Basic earnings per share is computed by dividing the net income attributable to common stockholders by the weighted average number of common shares outstanding during the period, excluding those unallocated shares held by the Company's Employee Stock Ownership Plan (see Note 6). The Company does not have any dilutive shares for any of the three fiscal years in the period ended June 30, 2000. Accordingly, the consolidated financial statements present only basic net income per share.

Long-Lived Assets
Long-lived assets held and used by the Company are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. For purposes of evaluating the recoverability of long-lived assets, the Company evaluates the carrying value of its property, plant and equipment on an ongoing basis and recognizes an impairment when the estimated future undiscounted cash flows from operations are less than the carrying value of the related long-lived assets.

Accounting Pronouncements
The Financial Accounting Standards Board has issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities", as amended by SFAS No. 138 "Accounting for Certain Derivative Instruments and Certain Hedging ActivitiesAn Amendment of FASB Statement 133," which require the Company to recognize all derivatives on the balance sheet at fair value. Derivatives that are not designated as hedges must be adjusted to fair value through income. If the derivative is a hedge, depending on the nature of the hedge, changes in the fair value of derivatives will either be offset against the change in fair value of the hedged assets, liabilities, or firm commitments through earnings or recognized in other comprehensive income until the hedged item is recognized in earnings. The ineffective portion of a derivative's change in fair value will be immediately recognized in earnings.

Upon initial application of SFAS Nos. 133 and 138 on July 1, 2000, the Company will transfer all of its investments classified as "available for sale" at June 30, 2000 into the "trading" category. Accordingly, the Company will recognize expense of $\$ 4,410,000$ in the income statement and a related reduction in other comprehensive loss of an offsetting amount reflecting this transfer. On a prospective basis the Company will record future unrealized gains and losses on trading securities and changes in the market value of certain coffee contracts meeting the definition of derivatives in other income and expense.

## Note 2 Investments

(In thousands)


| Non-Current Assets |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| U.S. Government |  |  |  |  |  |
| Obligations | $\$ 35,015$ | $\$$ | $(842)$ | $(8)$ | - |
| Municipal debt | 1,695 |  | 34,173 |  |  |
| Preferred stocks | 37,538 | $(548)$ | 2,049 | 39,087 |  |
| Corporate bonds | 5,075 | $(461)$ | - | 4,614 |  |
| Liquid asset fund |  | 2,247 |  | - | - |
| and other | $\$ 81,570$ | $\$(1,859)$ | $\$ 2,049$ | $\$ 81,760$ |  |

The contractual maturities of debt securities classified as current and noncurrent available for sale are as follows:

## Maturities

(In thousands)

Within one year
After 1 year through 5 years

| June 30, | June 30, |
| ---: | ---: |
| 2000 | 1999 |
| $\$ 114,346$ | $\$ 122,203$ |
| 48,802 | 35,860 |
| $\$ 163,148$ | $\$ 158,063$ |

Gross realized gains and losses from available for sale securities were $\$ 1,608,000$ and ( $\$ 3,110,000$ ) respectively in 2000, $\$ 2,278,000$ and ( $\$ 2,291,000$ ) respectively in 1999 and gross realized gains and losses from available for sale securities were $\$ 2,072,000$ and ( $\$ 1,208,000$ ) respectively in 1998.

The Company hedges interest rate risk in its portfolio of preferred stocks. A substantial portion of the preferred stock portfolio was hedged with put options on U.S. Treasury futures traded on a national exchange. Deferred losses at June 30, 2000 and 1999, associated with the hedge were $\$ 515,000$ and $\$ 923,000$, respectively, and are included in other comprehensive loss. Such deferred gains and losses are recognized in other income as the related unrealized gains and losses in the preferred stock portfolio are realized.

Note 3 Allowance for Doubtful Accounts and Notes Receivable

|  | June 30, | June 30, | June 30, |
| :--- | :---: | :---: | :---: |
| (In thousands) | 2000 | 1999 | 1998 |
| Balance at the beginning of year | $\$ 470$ | $\$ 520$ | $\$ 555$ |
| Additions | 280 | 205 | 413 |
| Deductions | $(330)$ | $(255)$ | $(448)$ |
| Balance at and of year | $\$ 420$ | $\$ 470$ | $\$ 520$ |

Note 4 Inventories

| June 30, 2000 |  |  |  |
| :--- | :---: | :---: | ---: |
| (In thousands) | Processed | Unprocessed | Total |
| Coffee | $\$ 4,007$ | $\$ 9,239$ | $\$ 13,246$ |
| Allied products | 11,922 | 5,210 | 17,132 |
| Coffee brewing equipment | 2,034 | 4,358 | 6,392 |
|  | $\$ 17,963$ | $\$ 18,807$ | $\$ 36,770$ |
|  |  |  |  |
| June 30, 1999 | Processed | Unprocessed | Total |
| (In thousands) | $\$ 3,619$ | $\$ 9,314$ | $\$ 12,933$ |
| Coffee | 11,078 | 3,424 | 14,502 |
| Allied products | 2,258 | 3,982 | 6,240 |
| Coffee brewing equipment | $\$ 16,955$ | $\$ 16,720$ | $\$ 33,675$ |

Current cost of coffee and allied products inventories exceeds the LIFO cost by approximately $\$ 7,863,000$ and $\$ 13,915,000$ as of June 2000 and 1999, respectively.

Decrease in the Company's green coffee and allied product inventories during fiscal 2000 and 1999 resulted in LIFO decrements which had the effect of increasing income before taxes those years by $\$ 277,000$ and $\$ 564,000$, respectively.

Note 5 Property, Plant and Equipment

| (In thousands) | June 30, | June 30, |
| :--- | :---: | :---: |
| Buildings and facilities | 2000 | 1999 |
| Machinery and equipment | $\$ 37,994$ | $\$ 31,841$ |
| Office furniture and equipment | 48,072 | 46,247 |
|  | 6,206 | 6,726 |
| Accumulated depreciation | 92,272 | 84,814 |
| Land | $(59,368)$ | $(58,574)$ |
|  | 5,837 | 5,303 |
|  | $\$ 38,741$ | $\$ 31,543$ |

1999 and 1998 were $\$ 10,596,000, \$ 10,992,000$, and $\$ 10,035,000$, respectively.

## Note 6 Employee Benefit Plans

The Company has a contributory defined benefit pension plan for all employees not covered under a collective bargaining agreement (Farmer Bros. Co. Plan) and a non-contributory defined benefit pension plan (Brewmatic Co. Plan) for certain hourly employees covered under a collective bargaining agreement. The Company's funding policy is to contribute annually at a rate that is intended to fund benefits as a level percentage of salary (non-bargaining) and as a level dollar cost per participant (bargaining) over the working lifetime of the plan participants. Benefit payments are determined under a final payment formula (non-bargaining) and flat benefit formula (bargaining).

The Company sponsors defined benefit postretirement medical and dental plans that cover non-union employees and retirees, and certain union locals. The plan is contributory and retirees contributions are fixed at a current level. The plan is unfunded.

| (In thousands) | Defined nefit Pensions |  | Accrued <br> Postretirement Benefits |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { June } 30 \text {, } \\ & 2000 \end{aligned}$ | $\begin{aligned} & \text { June 30, } \\ & 1999 \end{aligned}$ | $\begin{gathered} \text { June } 30, \\ 2000 \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 1999 \end{gathered}$ |
| Changes in benefit obligation |  |  |  |  |
| Benefit obligation at the beginning of the year | \$45,744 | \$45,249 | \$18,953 | \$18,944 |
| Service cost | 1,617 | 1,662 | 661 | 745 |
| Interest cost | 3,251 | 3,000 | 1,290 | 1,246 |
| Plan participants contributions | 132 | 135 | 74 | 76 |
| Amendments | - | 411 | - | - |
| Actuarial gain | $(5,835)$ | $(2,412)$ | $(1,318)$ | $(1,472)$ |
| Benefits paid $\quad(2,448) \quad(2,301) \quad$ (752)Benefit obligation at |  |  |  |  |
|  |  |  |  |  |
| the end of the year | \$42,461 | \$45,744 | \$18,908 | \$18,953 |
| Changes in plan assets |  |  |  |  |
| Fair value in plan assets at |  |  |  |  |
| the beginning of the year | \$78,153 | \$72,600 | - | - |
| Actual return on plan assets | 1,483 | 7,702 | - | - |
| Company contributions | 16 | 17 | \$ 678 | \$ 510 |
| Plan participants contributions | 132 | 135 | 74 | 76 |
| Benefit paid | $(2,447)$ | $(2,301)$ | (752) | (586) |
| Fair value in plan assets at the end of the year | \$77,337 | \$78,153 | \$ - | \$ |
| Funded status of the Plan | \$34,876 | \$32,408 | \$(18,908) | \$ $(18,953)$ |
| Unrecognized net asset | $(1,971)$ | $(2,628)$ | - | - |
| Unrecognized net gain | $(17,785)$ | $(17,415)$ | 3,070 | 3,355 |
| Unrecognized prior service cost | 1,255 | 1,494 | $(3,360)$ | $(2,109)$ |
| Prepaid benefit cost | \$16,375 | \$13,859 | \$ $(19,198)$ | \$ $(17,707)$ |
| Weighted average assumptions as of June 30: |  |  |  |  |
| Discount rate | 8.30\% | 7.25\% | 8.30\% | 7.25\% |
| Expected return on Plan assets | 8.00\% | 8.00\% | - | - |
| Salary increase rate increase | 4.00\% | 3.00\% | - | - |
| Initial medical rate trend |  |  | 9.00\% | 7.00\% |
| Ultimate medical trend rate |  |  | 5.00\% | 5.00\% |
| Number of years from initial to | ultimate | rend rate | 8 | 4 |
| Initial dental/vision trend rate |  |  | 8.00\% | 6.00\% |
| Ultimate dental/vision trend ra |  |  | 5.00\% | 5.00\% |



The assumed health care cost trend rate has a significant effect on the amounts reported. A one-percentage point change in the assumed health care cost trend rate would have the following effects:

The Farmer Bros. Co. Plan owned 39,940 shares of the Company's common stock at June 30, 2000, with a fair value of approximately $\$ 6,990,000$. The Brewmatic Co. Plan owned 2,400 shares of the Company's common stock at June 30, 2000, with a fair value of approximately $\$ 420,000$. The Company paid dividends of $\$ 119,820$ and $\$ 7,200$ for the year ended June 30, 2000 to the Farmer Bros. Co. Plan and the Brewmatic Co. Plan, respectively.

The Company contributes to two multi-employer defined benefit plans for certain union employees. The contributions to these multi-employer pension plans were approximately $\$ 2,005,000, \$ 2,196,000$ and $\$ 1,540,000$ for 2000, 1999 and 1998, respectively. The Company also has a defined contribution plan for eligible non-union employees. During the year ended June 30, 2000, the Company established a defined contribution plan for eligible union employees. No Company contributions have been made nor are required to be made to either defined contribution plan.

Other long term liabilities represents deferred compensation payable to an officer of the Company. The deferred compensation plan provides for deferred compensation awards to earn interest based upon the Company's average rate of return on its investments. Total deferred compensation expense amounted to \$690, 000 and \$3,500, 000 for the years ended June 30, 2000 and 1999, respectively.

## Employee Stock Ownership Plan

On January 1, 2000, the Company established the Farmer Bros. Co. Employee Stock Ownership Plan (ESOP) to provide benefits to all employees. The Board of Directors authorized a loan of up to $\$ 50,000,000$ to the ESOP to purchase up to 300,000 shares of Farmer Bros. Co. common stock secured by the stock purchased. The loan will be repaid from the Company's discretionary plan contributions over a fifteen year term at a variable rate of interest, 8.08\% at June 30, 2000.

For the period ended June 30, 2000 the Company loaned the ESOP $\$ 14,136,000$ which the ESOP used to purchase 86,575 shares of the Company's common stock, including 55,660 shares held by the Company's subsidiary at June 30, 1999 and considered constructively retired for accounting purposes.

Shares purchased with loan proceeds are held by the plan trustee for allocation among participants as the loan is repaid. The unencumbered shares are allocated to participants using a compensation-based formula. Subject to vesting requirements, allocated shares are owned by participants, and shares are held by the plan trustee until the participant retires.

The Company reports compensation expense equal to the fair market price of shares committed to be released to employees in the period in which they are committed. The cost of shares purchased by the ESOP which have not been committed to be released or allocated to participants are shown as a contraequity account "Unearned ESOP Shares" and are excluded from earnings per share calculations. During the fiscal year ended June 30, 2000 the Company charged $\$ 489,000$ to compensation expense related to the ESOP. Dividends received by the ESOP on its investment in the Company's common stock in the amount of $\$ 62,000$ were recorded as compensation expense for the period ended June 30, 2000. The difference between cost and fair market value of committed to be released shares, which was $\$ 32,000$ for the year ended June 30, 2000, is recorded as additional paid in capital.
The ESOP shares as of June 30, 2000 are as follows:

Allocated shares
Committed to be released shares 2,886
Unallocated shares 83,689 Total ESOP Shares 86,575

Fair value of unearned ESOP shares \$15,151,000

## Note 7 Income Taxes

The current and deferred components of the provision for income taxes consist of the following:

|  |  | June 30, | June 30, |
| :--- | :---: | ---: | ---: | June 30,

A reconciliation of the provision for income taxes to the statutory federal income tax expense is as follows:

|  | June 30, 2000 | $\begin{aligned} & \text { June } 30 \text {, } \\ & 1999 \end{aligned}$ | $\begin{aligned} & \text { June 30, } \\ & 1998 \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| Statutory tax rate | 35.0\% | 35.0\% | 35.0\% |
| (In thousands) |  |  |  |
| Income tax expense at statutory rate | \$21,427 | \$16,980 | \$18,493 |
| State income tax (net federal tax benefit | fit) 2,809 | 2,434 | 2,504 |
| Dividend income exclusion | (660) | (595) | (639) |
| Other (net) | 67 | 831 | (921) |
|  | \$23,643 | \$19,650 | \$19,437 |
| Income taxes paid | \$23,386 | \$20, 850 | \$19, 231 |

The primary components of temporary differences which give rise to the Company's net deferred tax assets are as follows:

| (In thousands) | June 30, <br> 2000 | June 30, <br> (I |
| :--- | ---: | ---: |
| Deferred tax assets: |  |  |
| Postretirement benefits | $\$ 7,658$ | $\$ 7,078$ |
| Accrued liabilities | 3,501 | 3,326 |
| State taxes | 1,006 | 860 |
| Other | 1,748 | 2,402 |
|  | 13,913 | 13,666 |
|  |  |  |
| Deferred tax liabilities: | $(6,206)$ | $(5,214)$ |
| Pension assets | $(1,616)$ | $(1,343)$ |
| Other | $(7,822)$ | $(6,557)$ |
|  | $\$ 6,091$ | $\$ 7,109$ |

Note 8 Other Current Liabilities
Other current liabilities consist of the following:

## (In thousands)

| June 30, | June 30, <br> 2000 |
| ---: | ---: |
|  | 1999 |
| $\$ 3,373$ | $\$ 3,921$ |
| 1,445 | 1,349 |
| 274 | 474 |
| $\$ 5,092$ | $\$ 5,744$ |

Note 9 Commitments and Contingencies
The Company incurred rent expense of approximately $\$ 700,000$, $\$ 691,000$ and $\$ 654,000$, for the fiscal years ended June 30, 2000, 1999 and 1998, respectively, and is obligated under leases for branch warehouses. Certain leases contain renewal options.

Future minimum lease payments are as follows:

| June 30, | (In thousands) |
| :---: | :---: |
| 2001 | $\$ 597$ |
| 2002 | 488 |
| 2003 | 386 |
| 2004 | 204 |
| 2005 | 63 |
|  | $\$ 1,738$ |

The Company is a party to various pending legal and administrative proceedings. It is management's opinion that the outcome of such proceedings will not have a material impact on the Company's financial position, results of operations, or cash flows.

During 2000 the Company began construction of a new warehouse in Castroville, California, and continued with its warehouse project in Torrance, California. Commitments under construction contracts at June 30, 2000 totaled approximately $\$ 2,000,000$.
in the preferred stocks of other companies and accounts receivable. Commercial paper investments are not concentrated by issuer, industry or geographic area. Maturities are generally shorter than 180 days.

Other investments are in U.S. government securities. Investments in the preferred stocks of other companies are limited to high quality issuers and are not concentrated by geographic area or issuer. Concentration of credit risk with respect to trade receivable for the Company is limited due to the large number of customers comprising the Company's customer base, and their dispersion across many different geographic areas. The trade receivables are short-term, and all probable bad debt losses have been appropriately considered in establishing the allowance for doubtful accounts.

Note 10 Quarterly Financial Data (Unaudited)
September 30, December 31, March 31, June 30,

$$
\begin{array}{llll}
1999 & 1999 & 2000 & 2000
\end{array}
$$

(In thousands except per share data)

| Net sales | \$53,068 | \$56,303 | \$56,354 | \$52,963 |
| :---: | :---: | :---: | :---: | :---: |
| Gross profit | 32,770 | 32,903 | 38,230 | 37,816 |
| Income from operations | 10,849 | 10,459 | 13,913 | 13,744 |
| Net income | 8,088 | 8,316 | 10,364 | 10,808 |
| Net income per share | \$4.32 | \$4.45 | \$5.60 | \$5.85 |
|  | $\begin{gathered} \text { ember 30, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { March } 31, \\ 1999 \end{gathered}$ | $\begin{aligned} & \text { June 30, } \\ & 1999 \end{aligned}$ |
| (In thousands except per share data) |  |  |  |  |
| Net sales | \$54, 035 | \$58,408 | \$55, 207 | \$53,921 |
| Gross profit | 31,115 | 32,095 | 35,153 | 33,374 |
| Income from operations | 9,321 | 10,345 | 12,144 | 4,960 |
| Net income | 7,539 | 7,905 | 9,159 | 4,262 |
| Net income per share | \$3.91 | \$4.10 | \$4.83 | \$2.29 |

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.
PART III

Item 10. Directors and Executive Officers of the Registrant
Reference is made to the information to be set forth in the section entitled "Election of Directors" in the definitive proxy statement involving the election of directors in connection with the Annual Meeting of Shareholders to be held on November 27, 2000 (the "Proxy Statement") which section is incorporated herein by reference. The Proxy statement will be filed with the Securities and Exchange Commission no later than 120 days after June 30, 2000, pursuant to Regulation 14A of the Securities Exchange Act of 1934, as amended.

| Name | Age | Position |
| :---: | :---: | :---: |
| Roy F. Farmer | 84 | Chairman of Board of Directors since 1951. |
| Roy E. Farmer | 48 | President since 1993; various positions since 1976, son of Chairman of the Board, R. F. Farmer. |
| Guenter W. Berger | 63 | Vice President of Production, Director since 1980; Various positions since 1960. |
| Kenneth R. Carson | 60 | Vice President of Sales since 1990; Sales Management Since 1968. |
| David W. Uhley | 59 | Secretary since 1985; various positions since 1968. |
| John E. Simmons | 49 | reasurer since 1985; various positions since 1980. |
| All officers are elected annually by the Board of Directors and serve at the pleasure of the Board. |  |  |
| Item 11. Executive Compensation |  |  |
| Reference is made to the information to be set forth in the section entitled "Management Remuneration" in the Proxy Statement, which is incorporated herein by reference. |  |  |

Item 12. Security Ownership of Certain Beneficial Owners and Management
Reference is made to the information to be set forth in the sections entitled
"Principal Shareholders" and "Election of Directors" in the Proxy Statement, which is incorporated herein by reference.

Item 13. Certain Relationships and Related Transactions
Reference is made to the information to be set forth in the sections entitled "Principal Shareholders" and "Election of Directors" in the Proxy Statement, which is incorporated herein by reference.

PART IV
Item 14. Exhibits, Financial Statement Schedules and Reports on Form 10-K.
(a) List of Financial Statements and Financial Statement Schedules

1. Financial Statements included in Item 8:

Consolidated Balance Sheets as of June 30, 2000 and 1999.
Consolidated Statements of Income for the Years Ended June 30, 2000, 1999 and 1998. Consolidated Statements of Cash Flows for the Years Ended June 30, 2000, 1999 and 1998. Consolidated Statements of Shareholders' Equity For the Years Ended June 30, 2000, 1999, and 1998. Notes to Consolidated Financial Statements.
2. Financial Statement Schedules: Financial Statement Schedules are omitted as they are not applicable, or the required information is given in the consolidated financial statements or notes thereto.
3. Exhibits required by Item 601 of Regulation S-K. See item (c) below. (b) Reports on Form 8-K. Not applicable.
(c) Exhibits required by Item 601 of Regulation S-K. Not applicable.
Exhibits
3. Articles of incorporation and by-laws. Filed with the Form 10-K for the
fiscal year ended June 30, 1986.
4. Instruments defining the rights of security holders, including indentures. Not applicable.
9. Voting trust agreement. Not applicable.
10. Material contracts Not applicable.
11. Statement re computation of per share earnings. Not applicable.
12. Statement re computation of ratios. Not applicable.
13. Annual report to security holders, Form 10-Q or quarterly report to security holders. Not applicable.
18. Letter re change in accounting principles. Not applicable.
19. Previously unfiled documents. Not applicable.
22. Subsidiaries of the Registrant. Not applicable.
23. Published report regarding mattes submitted to vote of security holders. Not applicable.
24. Consents of experts and counsel. Not applicable.
25. Power of attorney. Not applicable.
28. Additional exhibits. Not applicable.
29. Information from reports furnished to state insurance regulatory authorities. Not applicable.
(d) Financial statements required by Regulation S-X but excluded from the annual report to shareholders by Rule 14a -3(b) None.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

FARMER BROS. CO.
Roy F. Farmer
By: Roy F. Farmer
(Roy F. Farmer, Chief Executive Officer and Chairman of the Board of Directors) Date: September 28, 2000

John E. Simmons
By: John E. Simmons
(John E. Simmons, Treasurer and Chief Financial and Accounting Officer)
Date: September 28, 2000
Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

Roy E. Farmer
Roy E. Farmer, President and Director Date:

Guenter W. Berger
Guenter W. Berger, Vice President and Director
John M. Anglin
John M. Anglin, Director Date:

Catherine E. Crowe
Catherine E. Crowe, Director
Date:

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            18494
                        330
                36770
        188560
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            353467
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