# SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 10-Q

QUARTERLY REPORT UNDER SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE ACT OF 1934

For Quarter Ended December 31, 1999
Commission file number 0-1375

FARMER BROS. CO.

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California
State of Incorporation
2 0 3 3 3 \text { S. Normandie Avenue, Torrance, California}
Registrant's Address
\(95-0725980\)
Federal ID Number
90502
Zip
(310) 787-5200
Registrant's telephone number
Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or \(15(\mathrm{~d})\) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirement for the past 90 days. YES [X] NO [ ]
Number of shares of Common Stock outstanding: 1,851,039 as of December 31, 1999.
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PART I. FINANCIAL INFORMATION
Item 1. Financial Statements (Dollars in thousands, except per share data)

FARMER BROS. CO.
CONSOLIDATED STATEMENTS OF INCOME (Unaudited)

For the three months For the six months ended December 31, ended December 31,

| 1999 | 1998 | 1999 | 1998 |
| ---: | ---: | ---: | ---: |
|  |  |  |  |
| $\$ 56,303$ | $\$ 58,408$ | $\$ 109,371$ | $\$ 112,443$ |
| 23,400 | 26,313 | 43,698 | 49,233 |
| 32,903 | 32,095 | 65,673 | 63,210 |
| 20,230 | 19,836 | 40,160 | 39,750 |
|  |  |  |  |
| 2,214 | 1,914 | 4,205 | 3,794 |
| 22,444 | 21,750 | 44,365 | 43,544 |
| 10,459 | 10,345 | 21,308 | 19,666 |

Other income (expense): Dividend income

| 654 | 582 | 1,269 | 1,187 |
| ---: | ---: | ---: | ---: |
| 2,384 | 2,290 | 4,654 | 4,529 |
| 363 | $(42)$ | 109 | 358 |
| 3,401 | 2,830 | 6,032 | 6,074 |
| 13,860 | 13,175 | 27,340 | 25,740 |
| 5,544 | 5,270 | 10,936 | 10,296 |
| $\$ 8,316$ | $\$ 7,905$ | $\$ 16,404$ | $\$ 15,444$ |
| $\$ 4.45$ | $\$ 4.10$ | $\$ 8.77$ | $\$ 8.02$ |

Weighted average shares outstanding

Dividends declared per common share

| The accompanying notes are an integral part of these financial statementsFARMER BROS. CO.CONSOLIDATED BALANCE SHEETS(Unaudited) |  |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { December } 31, \\ 1999 \end{gathered}$ | June 30, 1999 |
| ASSETS |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$ 9,948 | \$ 4,403 |
| Short term investments | 94,972 | 122,203 |
| Accounts and notes receivable, net | 21,676 | 18,199 |
| Inventories | 33,680 | 33,675 |
| Income tax receivable | - | 249 |
| Deferred income taxes | 2,391 | 2,391 |
| Prepaid expenses | 931 | 429 |
| Total current assets | 163,598 | 181,549 |
| Property, plant and equipment, net | 36,213 | 31,543 |
| Notes receivable | 3,884 | 3,884 |
| Long term investments, net | 105,806 | 81,760 |
| Other assets | 22,475 | 21,382 |
| Deferred income taxes | 5,724 | 4,718 |
| Total assets | \$337,700 | \$324,836 |

## LIABILITIES AND SHAREHOLDERS' EQUITY

| Current liabilities: |  |  |
| :---: | :---: | :---: |
| Accounts payable | \$ 7,096 | \$ 4,786 |
| Accrued payroll expenses | 5,156 | 5,388 |
| Other | 6,681 | 5,744 |
| Total current liabilities | 18,933 | 15,918 |
| Accrued postretirement benefits | 18,512 | 17,707 |
| Other long term liabilities | 3,500 | 3,500 |
|  | 22,012 | 21,207 |
| Commitments and contingencies | - | - |
| Shareholders' equity: |  |  |
| Common stock, $\$ 1.00$ par value, authorized 3,000,000 shares; |  |  |
| issued 1,926,414 and outstanding |  |  |
| 1,851,039 shares at December 31, 1999 |  |  |
| and 1,870,754 shares at June 30, 1999 | 1,851 | 1,871 |
| Additional paid-in capital | 3,131 | 3,164 |
| Retained earnings | 293,680 | 283,191 |
| Accumulated other comprehensive (loss) | $(1,907)$ | (515) |
| Total shareholders' equity | 296,755 | 287,711 |
| Total liabilities and shareholders' equity | \$337, 700 | \$324, 836 |

The accompanying notes are an integral part of these financial statements. FARMER BROS. CO.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

|  | For the six months ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1999 |  |  | 1998 |
| Cash flows from operating activities: <br> Net Income | \$ | 16,404 | \$ | 15,444 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation |  | 2,872 |  | 2,770 |
| Other |  | 43 |  | (55) |
| Net loss (gain) on investments |  | 182 |  | (158) |
| Changes in assets and liabilities: Accounts and notes receivable |  | $(3,545)$ |  | $(2,349)$ |
| Inventories |  | (5) |  | 2,448 |
| Income tax receivable |  | 249 |  | 453 |
| Prepaid expenses and other assets |  | $(1,633)$ |  | (952) |


| Accounts payable | 2,310 | 3,712 |
| :---: | ---: | ---: |
| Accrued payroll expenses and | 705 | $(1,816)$ |
| other liabilities | 805 | 887 |
| Accrued postretirement benefits | $\$ 1,983$ | 4,940 |
| Total adjustments | $\$ 18,387$ | $\$ 20,384$ |

Accounts payable 2,310 3,712
and
other liabilities
805
1,816)
887

Net cash provided by operating activities
\$ 18,387


The accompanying notes are an integral part of these financial statements. Notes to Consolidated Financial Statements (Unaudited)
Note 1. Unaudited Financial Statements
The accompanying unaudited financial statements have been prepared in accordance with the instructions to Form $10-Q$ and do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. It is Management's opinion
that all adjustments of a normal recurring nature necessary for a fair statement of the results of operations for the interim periods have been made.

Note 2. Investments
The Company hedges interest rate risk in its portfolio of preferred stock. Deferred gains and losses associated with the hedge are $\$ 265,000$ and
$(\$ 923,000)$ at December 31, 1999 and June 30 , 1999, respectively. Gross Gross
(In thousands) Unrealized Unrealized Fair
December 31, 1999 Lost Gain Value
Current Assets
Commercial Paper \$
U.S. Government Obligations

| $\$$ | - | - | - | - |
| :--- | ---: | ---: | ---: | :--- | :--- |
| 95,283 | $(311)$ |  | - | $\$$ |

94,972

$$
\$ 95,283 \quad(311) \quad-\quad \$ 94,972
$$

Non-Current Assets
U.S. Government
Obligations 59,892 (1,373) - 58,51

Municipal debt
Preferred stocks
Corporate bonds
Liquid asset fund and other

| 1,695 | $(9)$ |
| ---: | ---: |
| 38,967 | $(2,228$ |
| 3,083 | $(341$ |


| - | 1,686 |
| ---: | ---: |
| 803 | 37,542 |

4 2,746

| 4,304 | - | 1,009 | 5,313 |
| ---: | ---: | ---: | ---: |
| $\$ 107,941$ | $(3,951)$ | 1,816 | $\$ 105,806$ |

Gross Gross
(In thousands)
Unrealized Unrealized Fair
June 30, 1999
Current Assets Commercial Paper
U.S. Government Obligations

| $\$ 11,895$ | - | 27 | $\$ 11,922$ |
| ---: | ---: | ---: | ---: |
| 110,368 | $(126)$ | 39 | 110,281 |
| $\$ 122,263$ | $(126)$ | 66 | $\$ 122,203$ |
|  |  |  |  |
| $\$ 35,015$ | $(842)$ | - | $\$ 34,173$ |
| 1,695 | $(8)$ | - | 1,687 |
| 37,538 | $(548)$ | 2,049 | 39,039 |
| 5,075 | $(461)$ | - | 4,614 |
|  |  | - | - |
| 2,247 | $(1,859)$ | 2,049 | $\$ 81,760$ |

Non-Current Assets U.S. Government Obligations
Municipal debt
Preferred stocks Corporate bonds

The contractual maturities of debt securities classified as current and noncurrent available for sale are as follows:

Maturities
(In thousands)

Within 1 year
After 1 year through 5 years

Fair Value

| $12 / 31 / 99$ | $06 / 30 / 99$ |
| ---: | ---: |
| $\$ 94,972$ | $\$ 122,203$ |
| 60,205 | 35,860 |
| $\$ 155,177$ | $\$ 158,063$ |

Gross realized gains and losses from available for sale securities were $\$ 714,000$ and $\$(897,000)$ at December 31, 1999, respectively, and $\$ 979,000$ and \$(821,000) at December 31, 1998, respectively.

Note 3. Inventories
(In thousands) Processed Unprocessed Total
December 31, 1999
Coffee

| $\$ 3,822$ | $\$ 9,220$ | $\$ 13,042$ |
| ---: | ---: | ---: |
| 9,041 | 4,940 | 13,981 |
| 1,823 | 4,834 | 6,657 |
| $\$ 14,686$ | $\$ 18,994$ | $\$ 33,680$ |
|  |  |  |
| $\$ 3,619$ | $\$ 9,314$ | $\$ 12,933$ |
| 11,078 | 3,424 | 14,502 |
| 2,258 | 3,982 | 6,240 |
| $\$ 16,955$ | $\$ 16,720$ | $\$ 33,675$ |

Note 4. Comprehensive Income
Effective July 1, 1998, the Company adopted Statement of Financial Accounting Standards (SFAS 130) "Reporting Comprehensive Income". SFAS 130 requires disclosure of total non-stockholder changes in equity in interim periods and additional disclosures of the components of non-stockholder changes in equity on an annual basis. Total non-stockholder changes in equity includes all changes in equity during a period except those resulting from investments by and distributions to shareholders.

|  | ended December 31, | ended December 31, |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| (In thousands) | 1999 | 1998 | 1999 | 1998 |
| Net income | $\$ 8,316$ | $\$ 7,905$ | $\$ 16,404$ | $\$ 15,444$ |
| Unrealized investment gains |  |  |  |  |
| $\quad(1,010)$ | $(736)$ | $(1,392)$ | $(1,641)$ |  |
| Total comprehensive income | $\$ 7,306$ | $\$ 7,169$ | $\$ 15,012$ | $\$ 13,803$ |

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Net sales for the second quarter of fiscal 2000 decreased $4 \%$ to $\$ 56,303,000$ from $\$ 58,408,000$ in the same quarter of the prior fiscal year and net sales for the first half of fiscal 2000 decreased 3\% to \$109,371,000 from $\$ 112,443,000$ in the first half of fiscal 1999. Decreased roast coffee sales volume and lower roast coffee prices offset increased sales of allied products and combined with lower green coffee costs resulted in increased gross profit. Second quarter gross profit increased $3 \%$ to $\$ 32,903,000$ or $58 \%$ of sales, as compared to $\$ 32,095,000$, or $55 \%$ of sales, in the same quarter of fiscal 1999. Gross profit for the first half of fiscal 2000 increased $4 \%$ to $\$ 65,673,000$ or $60 \%$ of sales from $\$ 63,210,000$ or $56 \%$ of sales during the same period of fiscal 1999.

Operating expenses increased $3 \%$ to $\$ 22,444,000$ in the second quarter of fiscal 2000 as compared to $\$ 21,750,000$ in the second quarter of fiscal 1999. Operating expenses for the first half of fiscal 1999 increased $2 \%$ to $\$ 44,365,000$ from $\$ 43,544,000$ during the same period of fiscal 1999.

Income after taxes for the second quarter of fiscal 2000 reached $\$ 8,316,000$, or $\$ 4.45$ per share, as compared to $\$ 8,088,000$, or $\$ 4.32$ per share, in the first quarter of fiscal 2000 and $\$ 7,905,000$, or $\$ 4.10$ per share, in the same quarter of fiscal 1999. Net income for the first half of fiscal 2000 reached $\$ 16,404,000$, or $\$ 8.77$ per share, as compared to $\$ 15,444,000$, or $\$ 8.02$ per share, in the first six months of fiscal 1999.

QUARTERLY SUMMARY OF RESULTS
(In thousands of dollars)

|  | $12 / 31 / 98$ | $03 / 31 / 99$ | $06 / 30 / 99$ | $09 / 30 / 99$ | $12 / 31 / 99$ |
| :--- | :---: | :---: | :---: | :---: | ---: |
| Net sales | 58,408 | 55,207 | 53,921 | 53,068 | 56,303 |
| Gross profit | 32,095 | 35,153 | 33,374 | 32,770 | 32,903 |
| Operating income | 10,345 | 12,144 | 4,960 | 10,849 | 10,459 |
| Net income | 7,905 | 9,159 | 4,262 | 8,088 | 8,316 |
| (As a percentage of sales) |  |  |  |  |  |
|  | $12 / 31 / 98$ | $03 / 31 / 99$ | $06 / 30 / 99$ | $09 / 30 / 99$ | $12 / 31 / 99$ |
| Net sales | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| Gross profit | 54.95 | 63.67 | 61.89 | 61.75 | 58.44 |
| Operating income | 17.71 | 22.00 | 9.20 | 20.44 | 18.58 |
| Net income | 13.53 | 16.59 | 7.90 | 15.24 | 14.77 |
|  |  |  |  |  |  |
| (In dollars) |  |  |  |  |  |
| EPS | $12 / 31 / 98$ | $03 / 31 / 99$ | $06 / 30 / 99$ | $09 / 30 / 99$ | $12 / 31 / 99$ |
|  | 4.10 | 4.83 | 2.29 | 4.32 | 4.45 |

Employee Stock Ownership Plan
On December 21, 1999, Registrant filed a Form 8-K in which the Company announced that it established an employee stock ownership plan (ESOP) effective January 1, 2000. This plan provides the Registrant with a flexible means of acquiring Company stock from any source. In addition to providing existing employees with a long-term incentive plan, the ESOP also helps make the Company's compensation package more competitive in a tight labor market and it provides all shareholders with a source of liquidity.

The plan will initially be established as a leveraged ESOP and the Company will be the initial lender. The Company expects to make the necessary investment in this program to purchase up to 300,000 shares of Company stock at times and in increments compatible with other corporate objectives. Approximately 77,500 shares, owned by a subsidiary, have been acquired for this purpose and Registrant expects to make additional share contributions either through open market purchases and negotiated purchase transactions or by issuing new shares to the ESOP.

Year 2000 Issues
During this early part of year 2000, Registrant has not realized any material effect of year 2000 issues. It is to early to conclude that no
further issues need be addressed, and the Company is proceeding with its business plan.

Market Risk Disclosures
Financial Markets
Securities are recorded at fair value and unrealized gains or losses have been recorded as a separate component of shareholders equity. The Company maintains two distinct portfolios of securities, both portfolios are classified as available for sale.

The Company's portfolio of investment grade money market instruments includes bankers acceptances, discount commercial paper, federal agency issues and treasury securities. As of December 31, 1999, over $40 \%$ of these funds were invested in instruments with maturities shorter than three months. The remaining balance matures during fiscal 2001 and 2002. This portfolio's interest rate risk is unhedged. Its average maturity is approximately 255 days and a 100 basis point move in the Fed Funds Rate is illustrated in the following table.

Interest Rate Changes
(In thousands)
Market Value of December 31, 1999
Change in Market Value of Fixed Income Investments

- -100 b.p.
unchanged Fixed Income Investments
+100 b.p. \$164,632
\$163, 042
The Company is exposed to market value risk arising from changes in interest rates on its portfolio of preferred securities. The Company reviews the interest rate sensitivity of these securities and (a) enters into "short positions" in futures contracts on U.S. Treasury securities or (b) holds put options on such futures contracts in order to reduce the impact of certain interest rate changes on such preferred stocks. Specifically, the Company attempts to manage the risk arising from changes in the general level of interest rates. The Company does not transact in futures contract or put options for speculative purposes.

The following table demonstrates the impact of varying interest rate changes based on the preferred stock holdings, futures and options positions, and market yield and price relationships between the prices of preferred securities holdings, the yields on U.S. Treasury securities, and related futures and options.

Interest Rate Changes
(In thousands)

|  | Market Value <br> Preferred <br> Securities | at December 31, <br> Futures and <br> Options | Total | Portfolio |
| :--- | :---: | :---: | :---: | :---: |
| ("b.p.") |  |  |  |  |

The number and type of futures and options contracts entered into depends on, among other items, the specific maturity and issuer redemption provisions for each preferred security held, the slope of the Treasury yield cure, the expected volatility of Treasury yields, and the costs of using futures and/or options. At December 31, 1999 the hedge consisted entirely of put options on the U.S. Treasury Bond futures contract.

Commodity Price Changes
The Company is exposed to commodity price risk arising from changes in the market price of green coffee. Registrant prices its inventory on the LIFO basis. In the normal course of business, the Company enters into commodity purchase agreements with suppliers, and futures contracts to hedge exposure to inventory price fluctuations. The Company does not transact in futures contracts or put options for speculative purposes.

The following table demonstrates the impact of changes in the price of green coffee inventory and hedge instruments at December 31, 1999. It assumes an immediate change in the price of green coffee, and the demonstrable relationship between the price of green coffee and the valuations of coffee index futures and put options and relevant commodity purchase agreements at December 31, 1999, and does not take into account fluctuations of inventory levels and futures and options activity.

Commodity Risk Disclosure
(In thousands)

| Coffee Cost <br> Change | Coffee <br> Inventory | Market Value of <br> December 31, 1999 <br> Futures \& Options | Total | Change in <br> Market Value |
| :--- | :---: | :---: | :---: | :---: |
| $--10 \%$ | $\$ 13,042$ | $\$ 2,046$ | $\$ 15,088$ | $\$ 1,683$ |
| unchanged | $\$ 13,042$ | $\$ 13,042$ | $\$(1,320)$ | $\$ 13,405$ |

At December 31, 1999 the hedge consisted of commodity futures with maturities shorter than three months.

PART II OTHER INFORMATION
Item 1. Legal proceedings. not applicable.
Item 2. Changes in securities. none.
Item 3. Defaults upon senior securities. none.
Item 4. Submission of matters to a vote of security holders.
none.
Item 5. Other information.
none.
Item 6. Exhibits and reports on Form 8-K.
(a) Exhibits.
(2) Plan of acquisition, reorganization, arrangement, liquidation or succession. not applicable.
(4) Instruments defining the rights of security holders, including indentures. not applicable.
(11) Statement re computations of per share earnings. not applicable.
(15) Letter re unaudited interim financial information. not applicable.
(18) Letter re change in accounting principles. not applicable.
(19) Report furnished to security holders. not applicable.
(22) Published report regarding matters submitted to vote of security holders. not applicable.
(23) Consents of experts and counsel. not applicable.
(24) Power of attorney. not applicable.
(27) Financial Data Schedule See attached Form Ex-27.
(99) Additional exhibits. not applicable.
(b) Reports on Form 8-K December 21, 1999.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: February 14, 2000
FARMER BROS. CO. (Registrant)

John E. Simmons

John E. Simmons
Treasurer and
Chief Financial Officer

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3-MOS
    JUN-30-2000
        DEC-31-1999
                                9948
                                    94972
                                    21676
                                    470
                                    33680
        163598
            8747
            337700
        18933
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                                    1851
                294904
337700
            56303 56303
            23400
            22444
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        13860
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            8316
            4.45
            4.45
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